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UNITED STATES SECURITIES AND EXCHANGE COMMISSION  
Washington, D.C. 20549

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**Form 10-Q**

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(Mark One)

- QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**  
**For the quarterly period ended June 30, 2006**  
**or**
- TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934.**  
**For the transition period from            to**  
**Commission file number 0-27275**

**Akamai Technologies, Inc.**

*(Exact name of registrant as specified in its charter)*

**Delaware**  
*(State or other jurisdiction of  
incorporation or organization)*

**04-3432319**  
*(I.R.S. Employer  
Identification Number)*

**8 Cambridge Center  
Cambridge, MA 02142  
(617) 444-3000**

*(Address, Including Zip Code, and Telephone Number, Including Area Code,  
of Registrant's Principal Executive Offices)*

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Indicate by check mark whether the registrant: (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 (the "Exchange Act") during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, or a non-accelerated filer. See definition of "accelerated filer and large accelerated filer" in Rule 12b-2 of the Exchange Act.

Large accelerated filer  Accelerated Filer  Non-accelerated Filer

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act). Yes  No

The number of shares outstanding of the registrant's common stock as of August 4, 2006: 155,638,489 shares.

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AKAMAI TECHNOLOGIES, INC.  
FORM 10-Q  
For the quarterly period ended June 30, 2006  
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## PART I. FINANCIAL INFORMATION

## Item 1. Financial Statements

AKAMAI TECHNOLOGIES, INC.  
UNAUDITED CONDENSED CONSOLIDATED BALANCE SHEETS

	June 30, 2006	December 31, 2005
	(In thousands, except share data)	
<b>ASSETS</b>		
Current assets:		
Cash and cash equivalents	\$ 73,502	\$ 91,792
Marketable securities (including restricted securities of \$330 at June 30, 2006 and \$730 at December 31, 2005)	185,759	200,616
Accounts receivable, net of reserves of \$9,193 at June 30, 2006 and \$7,994 at December 31, 2005	63,963	52,162
Prepaid expenses and other current assets	13,865	10,428
Total current assets	337,089	354,998
Property and equipment, net	63,243	44,885
Marketable securities (including restricted securities of \$3,825 at June 30, 2006 and December 31, 2005)	108,221	21,721
Goodwill	98,304	98,519
Other intangible assets, net	33,770	38,267
Deferred tax assets, net	324,064	328,308
Other assets	4,786	4,801
Total assets	\$ 969,477	\$ 891,499
<b>LIABILITIES AND STOCKHOLDERS' EQUITY</b>		
Current liabilities:		
Accounts payable	\$ 17,081	\$ 16,022
Accrued expenses	44,179	38,449
Deferred revenue	8,079	5,656
Current portion of accrued restructuring	1,418	1,749
Total current liabilities	70,757	61,876
Accrued restructuring, net of current portion	1,150	1,844
Other liabilities	3,464	3,565
1% convertible senior notes	200,000	200,000
Total liabilities	275,371	267,285
Commitments, contingencies and guarantees (Note 16)		
Stockholders' equity:		
Preferred stock, \$0.01 par value; 5,000,000 shares authorized; 700,000 shares designated as Series A Junior Participating Preferred Stock; no shares issued or outstanding at June 30, 2006 and December 31, 2005	—	—
Common stock, \$0.01 par value; 700,000,000 shares authorized; 155,295,649 shares issued and outstanding at June 30, 2006; 152,922,092 shares issued and outstanding at December 31, 2005	1,553	1,529
Additional paid-in capital	3,920,408	3,880,985
Deferred stock compensation	—	(7,537)
Accumulated other comprehensive income, net	620	471
Accumulated deficit	(3,228,475)	(3,251,234)
Total stockholders' equity	694,106	624,214
Total liabilities and stockholders' equity	\$ 969,477	\$ 891,499

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

**AKAMAI TECHNOLOGIES, INC.**  
**UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS**

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
(In thousands, except per share data)				
<b>Revenues:</b>				
Services	\$ 100,279	\$ 63,676	\$ 191,078	\$ 123,256
Software and software-related	370	973	396	1,489
Total revenues	<u>100,649</u>	<u>64,649</u>	<u>191,474</u>	<u>124,745</u>
<b>Costs and operating expenses:</b>				
Cost of revenues	21,195	12,752	40,511	24,276
Research and development	8,373	4,507	15,099	8,136
Sales and marketing	29,720	18,363	56,015	35,108
General and administrative	21,870	11,341	40,413	23,180
Amortization of other intangible assets	2,198	520	4,494	532
Total costs and operating expenses	<u>83,356</u>	<u>47,483</u>	<u>156,532</u>	<u>91,232</u>
Income from operations	17,293	17,166	34,942	33,513
Interest income	4,109	804	7,539	1,402
Interest expense	(773)	(1,574)	(1,545)	(3,185)
Other income (expense), net	475	77	661	(649)
Gain on investments, net	2	—	259	—
Income before provision for income taxes	21,106	16,473	41,856	31,081
Provision for income taxes	9,842	573	19,097	1,102
Net income	<u>\$ 11,264</u>	<u>\$ 15,900</u>	<u>\$ 22,759</u>	<u>\$ 29,979</u>
<b>Net income per weighted average share:</b>				
Basic	\$ 0.07	\$ 0.12	\$ 0.15	\$ 0.23
Diluted	\$ 0.07	\$ 0.11	\$ 0.14	\$ 0.21
<b>Shares used in per weighted average share calculations:</b>				
Basic	154,702	130,119	154,260	128,585
Diluted	175,612	149,986	175,001	148,607

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

## AKAMAI TECHNOLOGIES, INC.

## UNAUDITED CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

	For the Six Months Ended June 30,	
	2006	2005
	(In thousands)	
Cash flows from operating activities:		
Net income	\$ 22,759	\$ 29,979
Adjustments to reconcile net income to net cash provided by operating activities: Depreciation and amortization	18,260	8,662
Amortization of deferred financing costs	421	552
Stock-based compensation	20,250	884
Utilization of tax net operating loss carryforward	17,942	—
Deferred taxes	—	158
Provision for doubtful accounts	597	454
Excess tax benefits from stock-based compensation	(10,866)	—
(Gain) loss on investments, property and equipment and foreign currency, net	(609)	546
Changes in operating assets and liabilities:		
Accounts receivable	(10,741)	(6,598)
Prepaid expenses and other current assets	(4,319)	(1,149)
Accounts payable, accrued expenses and other current liabilities	6,421	3,032
Deferred revenue	2,039	326
Accrued restructuring	(1,048)	(691)
Other non-current assets and liabilities	(199)	(529)
Net cash provided by operating activities	<u>60,907</u>	<u>35,626</u>
Cash flows from investing activities:		
Purchases of property and equipment	(24,289)	(15,182)
Capitalization of internal-use software costs	(6,112)	(4,342)
Purchases of short and long-term available for sale securities	(191,928)	(26,085)
Proceeds from sales and maturities of short and long-term available for sale securities	119,731	19,434
Cash acquired in business acquisition, net	—	1,717
Decrease in restricted investments held for security deposits	400	—
Net cash used in investing activities	<u>(102,198)</u>	<u>(24,458)</u>
Cash flows from financing activities:		
Payments on capital leases	—	(227)
Excess tax benefits from stock-based compensation	10,866	—
Proceeds from the issuance of common stock under stock options and employee stock purchase plans	11,465	5,788
Net cash provided by financing activities	<u>22,331</u>	<u>5,561</u>
Effects of exchange rate changes on cash and cash equivalents	670	(1,019)
Net (decrease) increase in cash and cash equivalents	<u>(18,290)</u>	<u>15,710</u>
Cash and cash equivalents at beginning of period	91,792	35,318
Cash and cash equivalents at end of period	<u>\$ 73,502</u>	<u>\$ 51,028</u>
Supplemental disclosure of cash flow information:		
Cash paid for interest	\$ 1,003	\$ 2,573
Cash paid for income taxes	540	243
Non-cash financing and investing activities:		
Capitalization of stock-based compensation	\$ 1,734	\$ —
Acquisition of equipment through capital leases	—	441
Common stock and vested stock options issued and accrued transaction costs for acquisition of a business	—	131,250
Value of deferred compensation recorded for issuance of deferred stock units	—	750

*The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.*

**AKAMAI TECHNOLOGIES, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS**

**1. Nature of Business, Basis of Presentation and Principles of Consolidation**

Akamai Technologies, Inc. (“Akamai” or the “Company”) provides services for accelerating and improving the delivery of content and applications over the Internet. Akamai’s globally distributed platform comprises more than 20,000 servers in more than 930 networks in 71 countries. The Company was incorporated in Delaware in 1998 and is headquartered in Cambridge, Massachusetts. Akamai currently operates in one business segment: providing services for accelerating and improving delivery of content and applications over the Internet.

The accompanying interim condensed consolidated financial statements are unaudited and have been prepared in accordance with the accounting principles generally accepted in the United States of America for interim financial information. The accompanying condensed consolidated financial statements include the accounts of Akamai and its wholly-owned subsidiaries. All intercompany transactions and balances have been eliminated in consolidation. Certain information and footnote disclosures normally included in the Company’s annual consolidated financial statements have been condensed or omitted. Accordingly, these condensed consolidated financial statements should be read in conjunction with the audited consolidated financial statements and accompanying notes included in Akamai’s Annual Report on Form 10-K for the year ended December 31, 2005.

The results of operations presented in this Quarterly Report on Form 10-Q are not necessarily indicative of the results that may be expected for future periods. In the opinion of management, these unaudited condensed consolidated financial statements include all adjustments and accruals, consisting only of normal recurring adjustments that are necessary for a fair statement of the results of all interim periods reported herein.

**2. New Accounting Pronouncements**

In June 2006, the Financial Accounting Standards Board (“FASB”) issued FASB Interpretation No. 48, “Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109” (“FIN No. 48”). FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise’s financial statements in accordance with FASB Statement No. 109, “Accounting for Income Taxes.” FIN No. 48 prescribes a two-step process to determine the amount of tax benefit to be recognized. First, the tax position must be evaluated to determine the likelihood that it will be sustained upon external examination. If the tax position is deemed more-likely-than-not to be sustained, the tax position is then assessed to determine the amount of benefit to recognize in the financial statements. The amount of the benefit that may be recognized is the largest amount that has a greater than 50 percent likelihood of being realized upon ultimate settlement. FIN No. 48 will be effective for the Company beginning in 2007. Management is currently evaluating the potential impact of FIN No. 48 on the Company’s financial position and results of operations.

**3. Restricted Marketable Securities**

As of June 30, 2006, \$4.2 million of the Company’s marketable securities were classified as restricted. These securities primarily represent collateral for irrevocable letters of credit in favor of third-party beneficiaries, mostly related to facility leases; \$3.8 million of these securities are classified as long-term and \$330,000 are classified as short-term on the unaudited condensed consolidated balance sheet as of June 30, 2006. The restrictions on these marketable securities lapse as the Company fulfills its obligations or as such obligations expire as provided by the letters of credit. These restrictions are expected to lapse at various times through May 2011.

**AKAMAI TECHNOLOGIES, INC.**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS — (Continued)**

**4. Accounts Receivable**

Net accounts receivable consists of the following (in thousands):

	As of June 30, 2006	As of December 31, 2005
Trade accounts receivable	\$ 61,044	\$ 51,019
Unbilled accounts	12,112	9,137
Total gross accounts receivable	73,156	60,156
Allowance for doubtful accounts	(2,777)	(2,277)
Reserve for cash basis customers	(2,625)	(2,539)
Reserve for service credits	(3,791)	(3,178)
Total accounts receivable reserves	(9,193)	(7,994)
Total accounts receivable, net	<u>\$ 63,963</u>	<u>\$ 52,162</u>

**5. Accrued Expenses**

Accrued expenses consist of the following (in thousands):

	As of June 30, 2006	As of December 31, 2005
Payroll and other related benefits	\$ 18,389	\$ 14,374
Property, use and other taxes	15,037	13,314
Bandwidth and co-location	8,781	7,781
Legal professional fees	392	679
Interest	83	83
Other	1,497	2,218
Total	<u>\$ 44,179</u>	<u>\$ 38,449</u>

**6. Stock-Based Compensation**

Effective January 1, 2006, the Company adopted, on a modified prospective basis, the provisions of FASB Statement of Financial Accounting Standards (“SFAS”) No. 123(R), “Share-Based Payment” (“SFAS No. 123(R)”), which requires the measurement and recognition of compensation expense based on estimated fair values for all share-based payment awards made to employees and directors including employee stock options, restricted stock units, restricted stock awards, deferred stock units and employee stock purchases related to Akamai’s 1999 Employee Stock Purchase Plan (the “1999 ESPP”). Accordingly, stock-based compensation costs are measured at the grant date, based on the fair value of the award, and are recognized as expense over the employee’s requisite service period. Additionally, in applying SFAS No. 123(R), the Company applies the provisions of Securities and Exchange Commission (the “SEC”) Staff Accounting Bulletin No. 107 (“SAB 107”) on share-based payments.

**Equity Plans**

In 1998, the Company’s Board of Directors (the “Board of Directors”) adopted the 1998 Stock Incentive Plan (the “1998 Plan”) for the issuance of incentive and nonqualified stock options, restricted stock awards



**AKAMAI TECHNOLOGIES, INC.**

**NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS — (Continued)**

and other types of equity awards. Options to purchase common stock and other equity awards are granted at the discretion of the Board of Directors or a committee thereof. In October 2005, the Board of Directors delegated to the Company's Chief Executive Officer the authority to grant equity incentive awards to employees of the Company below the level of Vice President, subject to certain specified limitations. In December 2001, the Board of Directors adopted the 2001 Stock Incentive Plan (the "2001 Plan") for the issuance of nonqualified stock options, restricted stock and other types of equity awards. In March 2006, the Board of Directors adopted the Akamai Technologies, Inc. 2006 Stock Incentive Plan (the "2006 Plan") for the issuance of incentive and nonqualified stock options, restricted stock awards, restricted stock units and other types of equity awards. The stockholders of the Company approved the adoption of the 2006 Plan in May 2006. The total number of shares of common stock reserved for issuance under the 1998 Plan, the 2001 Plan and the 2006 Plan is 48,255,600, 5,000,000 and 7,500,000 shares, respectively. Equity incentive awards may not be issued to the Company's directors or executive officers under the 2001 Plan.

Under the terms of the 1998 Plan and the 2006 Plan, the exercise price of incentive stock options may not be less than 100% (110% in certain cases) of the fair market value of the common stock on the date of grant. Incentive stock options may not be issued under the 2001 Plan. The exercise price of nonqualified stock options issued under the 1998 Plan, the 2001 Plan and the 2006 Plan may be less than the fair market value of the common stock on the date of grant, as determined by the Board of Directors, but in no case may the exercise price be less than the statutory minimum. Stock option vesting is typically four years, and options are granted at the discretion of the Board of Directors. Under the 1998 Plan and 2001 Plan the term of options granted may not exceed ten years, or five years for incentive stock options granted to holders of more than 10% of the Company's voting stock. Under the 2006 Plan, the term of options granted may not exceed seven years.

The Company has assumed certain stock option plans and the outstanding stock options of companies that it has acquired ("Assumed Plans"). Stock options outstanding as of the date of acquisition under the Assumed Plans have been exchanged for the Company's stock options and adjusted to reflect the appropriate conversion ratio as specified by the applicable acquisition agreement, but are otherwise administered in accordance with the terms of the Assumed Plans. Stock options under the Assumed Plans generally vest over four years and expire ten years from the date of grant. No additional stock options have been or will be granted under the Assumed Plans.

In August 1999, the Board of Directors adopted the 1999 ESPP. The Company reserved 3,100,000 shares of common stock for issuance under the 1999 ESPP. In May 2002, the stockholders of the Company approved an amendment to the 1999 ESPP that allows for an automatic increase in the number of shares of common stock available under the 1999 ESPP each June 1 and December 1 to restore the number of shares available for issuance to 1,500,000 shares, provided that the aggregate number of shares issuable under the 1999 ESPP shall not exceed 20,000,000. In April 2005, the Company's Board of Directors approved amendments to the 1999 ESPP as follows: the duration of the offering periods was decreased from 24 months to six months; the number of times a participant may elect to change his or her percentage was changed from four times to two times; the definition of "compensation" was amended to clarify that it includes cash bonuses and other cash incentive programs; and a provision was added to clarify that upon termination of an offering period, each eligible participant will be automatically enrolled in the next offering period. These amendments became effective in June 2005. The 1999 ESPP allows participants to purchase shares of common stock at a 15% discount from the fair market value of the stock as determined on specific dates at six-month intervals. During the six-month periods ended June 30, 2006 and 2005, the Company issued 165,934 and 279,926 shares under the 1999 ESPP, respectively. As of June 30, 2006, \$816,000 had been withheld from employees for future purchases under the 1999 ESPP.

**AKAMAI TECHNOLOGIES, INC.**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS — (Continued)**

***Impact of the Adoption of SFAS No. 123(R)***

The Company adopted SFAS No. 123(R) using the modified prospective transition method, which requires the application of the accounting standard as of January 1, 2006, the first day of Akamai's fiscal year 2006. Under the modified prospective transition method, stock-based compensation expense recognized during the three and six months ended June 30, 2006 includes: shares issued under the 1999 ESPP during the offering period commencing on December 1, 2005, based on the grant-date fair value estimated in accordance with the original provisions of SFAS No. 123; shares issued under the 1999 ESPP during the offering period commencing on June 1, 2006, based on the grant-date fair value estimated in accordance with the provisions of SFAS No. 123(R); stock options and deferred stock units granted prior to, but not yet vested as of December 31, 2005, based on the grant-date fair value estimated in accordance with the original provisions of SFAS No. 123; and stock options, deferred stock units, restricted stock and restricted stock units granted after December 31, 2005, based on the grant-date fair value, in accordance with the provisions of SFAS No. 123(R). Under the modified prospective transition method, results for prior periods are not restated; accordingly, the results of operations for the three and six months ended June 30, 2006 and future periods will not be comparable to the Company's historical results.

For stock options, Akamai has selected the Black-Scholes option pricing model to determine the fair value of the Company's stock option awards. The estimated fair value of Akamai's stock-based awards, less expected forfeitures, is amortized over the awards' vesting period on a straight-line basis. Deferred compensation related to awards granted prior to January 1, 2006 has been included in additional paid-in capital; as of and prior to December 31, 2005, it was carried as a separate line in stockholder's equity. SFAS No. 123(R) also changes the reporting of tax-related amounts within the statement of cash flows. The gross amount of windfall tax benefits resulting from stock-based compensation will be reported as financing inflows.

## AKAMAI TECHNOLOGIES, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS — (Continued)

The effect of recording stock-based compensation in accordance with SFAS No. 123(R) for the three and six month periods ended June 30, 2006 was as follows (in thousands):

	For the Three Months Ended June 30, 2006	For the Six Months Ended June 30, 2006
Stock-based compensation expense by type of award:		
Stock options	\$ 5,718	\$ 10,801
Deferred stock units	277	519
Restricted stock units	8,090	9,848
Shares issued under the 1999 ESPP	332	828
Amounts capitalized as internal-use software	(1,242)	(1,734)
Total stock-based compensation before income taxes	13,175	20,262
Less: Income tax benefit	(4,933)	(6,734)
Total stock-based compensation, net of tax	<u>\$ 8,242</u>	<u>\$ 13,528</u>
Effect of stock-based compensation on income by line item:		
Cost of revenues	\$ 533	\$ 806
Research and development expense	3,332	4,989
Sales and marketing expense	5,040	7,629
General and administrative expense	4,270	6,838
Provision for income taxes	(4,933)	(6,734)
Total cost related to stock-based compensation	<u>\$ 8,242</u>	<u>\$ 13,528</u>

The fair value of Akamai's stock option awards granted during the three and six months ended June 30, 2006 is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions:

	For the Three Months Ended June 30, 2006	For the Six Months Ended June 30, 2006
Expected life (years)	4.2	3.8
Risk-free interest rate(%)	5.0	4.7
Expected volatility(%)	68.4	66.9
Dividend yield(%)	—	—
Weighted average fair value at grant date	\$17.93	\$14.39

## AKAMAI TECHNOLOGIES, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
FINANCIAL STATEMENTS — (Continued)

The fair value of Akamai's ESPP awards granted during the three and six months ended June 30, 2006 is estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions:

	For the Three Months Ended June 30, 2006	For the Six Months Ended June 30, 2006
Expected life (years)	0.5	0.5
Risk-free interest rate(%)	4.9	4.7
Expected volatility(%)	68.4	66.9
Dividend yield(%)	—	—
Weighted average fair value of shares purchased	\$17.89	\$17.89

Expected volatilities are based on the Company's historical volatility and implied volatility from traded options in its stock. The Company uses historical data to estimate the expected life of options granted within the valuation model. The risk-free interest rate for periods commensurate with the expected life of the option is based on the U.S. Treasury yield rate in effect at the time of grant.

As of June 30, 2006, total unrecognized compensation costs for stock options, restricted stock units, deferred stock units and the 1999 ESPP was \$112.2 million. This non-cash expense will be recognized through 2009 over a weighted average period of 1.6 years. Nearly all of the Company's employees have received grants through these equity compensation programs.

As a result of adopting SFAS No. 123(R), the Company's income before taxes for the three and six months ended June 30, 2006 was \$3.0 million and \$6.7 million lower, respectively, than if the Company had continued to account for share-based compensation under Accounting Principles Bulletin No. 25, "Accounting for Stock Issued to Employees" ("APB No. 25"). Net income for the three and six months ended June 30, 2006 was \$1.6 million and \$3.7 million lower, respectively, than if the Company had continued to account for share-based compensation under APB No. 25. Basic earnings per share for the three and six months ended June 30, 2006 would have been \$0.08 and \$0.17, respectively, had the Company not adopted SFAS No. 123(R), compared to reported basic earnings per share of \$0.07 and \$0.15, respectively, for such periods. Diluted earnings per share for the three and six months ended June 30, 2006 would have been \$0.08 and \$0.16, respectively, had the Company not adopted SFAS No. 123(R), compared to reported diluted earnings per share of \$0.07 and \$0.14 for such periods.

Prior to the adoption of SFAS No. 123(R), the Company presented all tax benefits of deductions resulting from exercises of stock options as operating cash flows in the consolidated statement of cash flows. SFAS No. 123(R) requires the cash flows resulting from excess windfall tax benefits to be classified as financing cash flows, rather than as operating cash flows. The \$10.9 million in excess windfall tax benefit classified as a financing cash inflow would have been classified as an operating cash inflow had the Company not adopted SFAS No. 123(R).

**Prior to the Adoption of SFAS No. 123(R)**

For periods prior to 2006, the Company elected to apply APB No. 25 and related interpretations in accounting for its stock-based compensation.

**AKAMAI TECHNOLOGIES, INC.**  
**NOTES TO UNAUDITED CONDENSED CONSOLIDATED**  
**FINANCIAL STATEMENTS — (Continued)**

The following is a reconciliation of pro forma net income per weighted average share calculated as if the Company had adopted the fair value recognition provisions of SFAS No. 123 for the three and six months ended June 30, 2005 to the Company's reported net income per weighted average share (in thousands, except per share data):

	For the Three Months Ended June 30, 2005	For the Six Months Ended June 30, 2005
Net income, as reported	\$ 15,900	\$ 29,979
Add: stock-based employee compensation costs, net of tax included in reported net income	615	836
Deduct: stock-based employee compensation costs, net of tax determined under fair value method for all awards	(6,555)	(14,082)
Incremental stock option expense per SFAS No. 123	(5,940)	(13,246)
Pro forma net income	<u>\$ 9,960</u>	<u>\$ 16,733</u>
Net income per weighted average share, basic:		
As reported	\$ 0.12	\$ 0.23
Pro forma	\$ 0.08	\$ 0.13
Net income per weighted average share, diluted:		
As reported	\$ 0.11	\$ 0.21
Pro forma	\$ 0.07	\$ 0.12
Effect of employee stock-based compensation on income by line item:		
Cost of revenues	\$ —	\$ —
Research and development expense	124	124
Sales and marketing expense	129	176
General and administrative expense	362	536
Total cost related to stock-based compensation	<u>\$ 615</u>	<u>\$ 836</u>

The fair value of Akamai's stock options issued prior to the adoption of SFAS No. 123(R) was estimated using a Black-Scholes option pricing model. This model requires the input of subjective assumptions, including expected stock price volatility and estimated life of each award. The fair values of these options was estimated assuming no expected dividends and the estimated life of each award, volatility and risk-free interest rate at the time of grant.

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The fair value of Akamai's stock-option awards granted during the three and six months ended June 30, 2005 was estimated using the following weighted-average assumptions:

	For the Three Months Ended June 30, 2005	For the Six Months Ended June 30, 2005
Expected life (years)	5.0	5.0
Risk-free interest rate(%)	3.9	3.8
Volatility(%)	83.6	82.3
Dividend yield(%)	—	—
Weighted average fair value at grant date	\$8.74	\$8.26

The fair value of Akamai's ESPP awards granted during the three and six months ended June 30, 2005 was estimated on the date of grant using the Black-Scholes option pricing model with the following weighted-average assumptions:

	For the Three Months Ended June 30, 2005	For the Six Months Ended June 30, 2005
Expected life (years)	0.5	0.5
Risk-free interest rate(%)	2.1	2.1
Expected Volatility(%)	101.9	101.9
Dividend yield(%)	—	—
Weighted average fair value of shares purchased	\$ 8.13	\$ 8.13

**Stock Options**

Options to purchase common stock are granted at the discretion of the Board of Directors or a committee thereof. Options granted to date generally have a contractual life of ten years and typically vest 25% one year from date of grant, and the remaining 75% vest in twelve equal quarterly installments so that all options are vested at the end of four years.

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The following tables summarize the stock option activity under all equity plans for the three and six months ended June 30, 2006 and 2005:

	<u>Shares</u>	<u>Weighted Average Exercise Price</u>
Outstanding at January 1, 2006	16,275,852	\$ 8.65
Granted	773,650	25.36
Exercised	(1,322,667)	3.53
Forfeited	(318,530)	10.15
Outstanding at March 31, 2006	15,408,305	9.93
Granted	248,360	31.73
Exercised	(849,011)	4.39
Forfeited	(239,946)	11.98
Outstanding at June 30, 2006	<u>14,567,708</u>	10.62
Exercisable at June 30, 2006	6,872,414	6.07
	<u>Shares</u>	<u>Weighted Average Exercise Price</u>
Outstanding at January 1, 2005	14,126,204	\$ 6.92
Granted	827,500	12.06
Exercised	(628,255)	2.62
Forfeited	(366,166)	15.34
Outstanding at March 31, 2005	<u>13,959,283</u>	7.20
Granted	241,500	12.79
Exercised	(505,953)	3.69
Forfeited	(228,919)	10.14
Outstanding at June 30, 2005	<u>13,465,911</u>	7.38
Exercisable at June 30, 2005	7,173,332	6.04

The total pre-tax intrinsic value of options exercised during the three months ended June 30, 2006 and 2005 was \$23.8 million and \$4.6 million, respectively. For the six months ended June 30, 2006 and 2005, the total pre-tax intrinsic value of options exercised was \$51.7 million and \$10.5 million, respectively. The total fair value of options vested for the three months ended June 30, 2006 and 2005 was \$4.3 million and \$5.4 million, respectively; and for the six months ended June 30, 2006 and 2005 was \$8.6 million and \$12.0 million, respectively. The fair value of vested stock options for the three and six months ended June 30, 2006 was calculated net of capitalized equity-related compensation of \$1.2 million and \$1.7 million, respectively. Cash proceeds from the exercise of stock options were \$3.9 million and \$1.9 million for the three months ended June 30, 2006 and 2005, respectively; and \$8.5 million and \$3.5 million for the six months ended June 30, 2006 and 2005, respectively. Income tax benefits realized from the exercise of stock options during the three months ended June 30, 2006 and 2005 were \$6.5 million and \$1.9 million, respectively. For the six months ended June 30, 2006 and 2005, income tax benefits realized from the exercise of stock options were \$13.5 million and \$3.7 million, respectively.

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The following table summarizes significant ranges of outstanding and exercisable options as of June 30, 2006:

Range of Exercise Price (\$)	Options Outstanding and Expected to Vest				Options Exercisable			
	Number of Options	Weighted Average Remaining Contractual Life (In years)	Weighted Average Exercise Price	Aggregate Intrinsic Value (In thousands)	Number of Options	Weighted Average Remaining Contractual Life (In years)	Weighted Average Exercise Price	Aggregate Intrinsic Value (In thousands)
0.01-0.90	1,314,499	5.7	\$ 0.59	\$ 46,802	1,160,011	5.3	\$ 0.63	\$ 41,252
0.96-1.65	1,531,929	6.2	1.42	53,266	1,496,879	6.2	1.42	52,042
2.27-4.08	797,464	6.0	3.24	26,280	800,567	6.0	3.22	26,394
4.10-5.13	2,059,329	6.3	4.85	64,537	1,672,846	6.2	4.84	52,450
5.44-12.90	1,115,503	7.8	11.18	27,901	535,780	7.1	10.30	13,873
13.03-14.06	700,537	5.6	13.32	16,019	481,502	4.2	13.16	11,087
14.37	1,035,149	7.7	14.37	22,587	—	—	—	—
14.46-14.86	2,430,792	9.0	14.48	52,779	59,077	7.9	14.84	1,261
15.22-19.21	785,033	5.9	15.96	15,882	502,945	4.3	15.29	10,513
19.80-35.05	940,428	9.2	25.97	9,612	66,782	3.9	26.17	669
36.06-39.44	82,118	7.0	36.52	2	41,400	4.2	36.64	2
61.94-93.94	52,875	3.7	78.34	—	52,875	3.7	78.34	—
197.50	1,750	2.2	197.50	—	1,750	2.2	197.50	—
	12,847,406	7.1	10.26	\$ 335,667	6,872,414	5.8	6.07	\$ 209,543
Expected forfeitures	1,720,302							
Total options outstanding	14,567,708							

The aggregate intrinsic value in the preceding table represents the total intrinsic value, based on Akamai's closing stock price of \$36.19 on June 30, 2006, that would have been received by the option holders had all option holders exercised their options as of that date. The total number of shares related to in-the-money options exercisable as of June 30, 2006 was 6.8 million.

**Deferred Stock Units**

On May 23, 2006, the Company granted 33,545 deferred stock units ("DSUs") under the Company's 1998 Plan to members of its Board of Directors. During 2003, 2004 and 2005, the Company granted an aggregate of 259,876 DSUs to non-employee members of its Board of Directors and to the Company's Executive Chairman. Each DSU represents the right to receive one share of the Company's common stock upon vesting. The holder may elect to defer receipt of all or a portion of the vested shares of stock represented by the DSU for a period for at least one year but not more than ten years from the grant date. The DSUs typically vest 50% upon the first anniversary of grant date with the remaining 50% vesting in equal installments of 12.5% each quarter thereafter.



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The following table summarizes the DSU activity for the three and six months ended June 30, 2006:

	Units	Weighted Average Grant Date Fair Value
Outstanding at January 1, 2006	194,284	\$ 9.34
Granted	—	—
Vested and distributed	(932)	15.38
Outstanding at March 31, 2006	193,352	9.31
Granted	33,545	31.15
Vested and distributed	(6,439)	13.77
Outstanding at June 30, 2006	<u>220,458</u>	12.50

The following table summarizes the DSU activity for the three and six months ended June 30, 2005:

	Units	Weighted Average Grant Date Fair Value
Outstanding at January 1, 2005	189,062	\$ 6.43
Granted	—	—
Vested and distributed	—	—
Outstanding at March 31, 2005	189,062	6.43
Granted	58,366	12.85
Vested and distributed	(3,728)	15.38
Outstanding at June 30, 2005	<u>243,700</u>	7.83

The total fair value of DSUs that vested during the six months ended June 30, 2005 and 2006 was \$505,000 and \$880,000, respectively. The grant date fair value is calculated based upon the Company's closing stock price on the date of grant. As of June 30, 2005, the Company had 243,700 outstanding DSUs. As of June 30, 2006, 125,178 shares of DSUs were unvested, with an aggregate intrinsic value of \$2.7 million and a weighted average remaining contractual life of approximately 8.5 years. These units are expected to vest through May 2008. All DSUs vest upon fulfilling service conditions.

**Restricted Stock Units**

During the three and six months ended June 30, 2006, the Company granted an aggregate of 0 and 822,281 restricted stock units ("RSUs"), respectively, to its employees. These RSUs generally vest in three equal annual installments over the three-year period following the grant date. Each RSU represents the right to receive one share of the Company's common stock upon vesting. The fair value of these RSUs was calculated based upon the Company's closing stock price on date of grant, and the equity-related compensation expense is being recognized over the vesting period of three years.

Additionally, in connection with the original grant of RSUs noted above, the Company also granted performance-based RSUs to its employees. These performance-based RSUs will only vest to the extent that the Company exceeds specified cumulative revenue and earnings per share targets for fiscal years 2006, 2007 and 2008. The maximum number of performance-based RSUs that may vest is equal to 300% of the number of non-performance-based RSUs granted on the same date; such maximum vesting would only occur if the

## AKAMAI TECHNOLOGIES, INC.

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Company meets or exceeds 110% of both its cumulative revenue and earnings per share targets for fiscal years 2006, 2007 and 2008. No performance-based RSUs will vest if the Company fails to exceed the applicable targets. If the Company's cumulative revenue and/or earnings per share results for the applicable years is between 100% and 110% of the targets, the holder would receive between zero performance-based RSUs and the maximum deliverable amount set forth above. For the three and six months ended June 30, 2006, management measured compensation expense for these performance-based RSUs based upon a review of the Company's expected achievement of future cumulative performance. Such compensation cost is being recognized over three years. Management will continue to review the Company's expected performance and adjust the compensation cost, if needed, at such time.

The following table summarizes the RSU activity for the three and six months ended June 30, 2006:

	<u>Units</u>	<u>Weighted Average Grant Date Fair Value</u>
Granted	3,214,124	\$25.43
Forfeited	(9,100)	25.54
Outstanding at March 31, 2006	3,205,024	25.43
Forfeited	(38,500)	25.54
Outstanding at June 30, 2006	<u>3,166,524</u>	25.40

The grant date fair value of each RSU is calculated based upon the Company's closing stock price on the date of grant. As of January 1, 2005, June 30, 2005 and January 1, 2006 no RSUs were outstanding. As of June 30, 2006, 3,166,524 shares of RSUs were outstanding and unvested, with an aggregate intrinsic value of \$114.6 million and a weighted average remaining contractual life of approximately 9.62 years. These units are expected to vest through March 2009.

#### 7. Net Income per Share

Basic net income per share is computed using the weighted average number of common shares outstanding during the applicable quarter. Diluted net income per share is computed using the weighted average number of common shares outstanding during the quarter, plus the dilutive effect of potential common stock. Potential common stock consists of stock options, DSUs, RSUs, unvested restricted common stock and convertible notes.

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The following table sets forth the components used in the computation of basic and diluted net income per common share (in thousands, except per share data):

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
<b>Numerator:</b>				
Net income, as reported, basic	\$ 11,264	\$ 15,900	\$ 22,759	\$ 29,979
Add back of interest expense on 1% convertible senior notes	710	710	1,420	1,420
Numerator for diluted net income	\$ 11,974	\$ 16,610	\$ 24,179	\$ 31,399
<b>Denominator:</b>				
Denominator for basic net income per common share	154,702	130,119	154,260	128,585
Effect of dilutive securities:				
Stock options	7,558	6,803	7,305	6,976
Restricted common stock, restricted stock units and deferred stock units	407	119	491	101
Assumed conversion of 1% convertible senior notes	12,945	12,945	12,945	12,945
Denominator for diluted net income per common share	175,612	149,986	175,001	148,607
Basic net income per common share	\$ 0.07	\$ 0.12	\$ 0.15	\$ 0.23
Diluted net income per common share	\$ 0.07	\$ 0.11	\$ 0.14	\$ 0.21

The following potential common shares have been excluded from the computation of diluted net income per share for the periods presented because their effect would have been antidilutive (in thousands):

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
Stock options	161	3,647	374	3,905
Restricted stock units	2,356	—	2,356	—
5½% convertible subordinated notes	—	490	—	490
Total	2,517	4,137	2,730	4,395

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**8. Comprehensive Income**

The following table presents the calculation of comprehensive income and its components (in thousands):

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
Net income	\$ 11,264	\$ 15,900	\$ 22,759	\$ 29,979
Other comprehensive income, net of tax:				
Foreign currency translation adjustment	458	(322)	542	(545)
Unrealized (loss) gain on investments	(361)	238	(393)	(62)
Other comprehensive income (loss)	97	(84)	149	(607)
Income tax expense related to items of other comprehensive income	(43)	—	(68)	—
Comprehensive income	<u>\$ 11,318</u>	<u>\$ 15,816</u>	<u>\$ 22,840</u>	<u>\$ 29,372</u>

For the periods presented, accumulated other comprehensive income consisted of (in thousands):

	As of June 30, 2006	As of December 31, 2005
Foreign currency translation adjustment	\$ 1,479	\$ 937
Net unrealized loss on investments	(859)	(466)
Total accumulated other comprehensive income	<u>\$ 620</u>	<u>\$ 471</u>

**9. Business Acquisition**

In June 2005, the Company acquired all of the outstanding common and preferred stock, including vested and unvested stock options, of Speedera Networks, Inc. ("Speedera") in exchange for 10.6 million shares of Akamai common stock and options to purchase 1.7 million shares of Akamai common stock. Speedera provided distributed content delivery services. The purchase of Speedera is intended to enable Akamai to better compete against larger managed services vendors and other content delivery providers by expanding its customer base and providing customers with a broader suite of services.

The aggregate purchase price, net of cash received, was \$142.2 million, which consisted of \$121.5 million in shares of common stock, \$18.2 million in fair value of the Company's stock options and transaction costs of \$2.5 million, which primarily consisted of fees for financial advisory and legal services. The acquisition was accounted for using the purchase method of accounting. The total purchase consideration was allocated to the assets acquired and liabilities assumed at their estimated fair values as of the date of acquisition, as determined by management and, with respect to identified intangible assets, by management with the assistance of an appraisal provided by a third-party valuation firm. The excess of the purchase price over the amounts allocated to assets acquired and liabilities assumed has been recorded as goodwill. The value of the goodwill from this acquisition can be attributed to a number of business factors including, but not limited to, potential sales opportunities of providing Akamai services to Speedera customers; trained technical workforce in place in the United States and India; existing sales pipeline and trained sales force; and cost synergies expected to be realized. In accordance with current accounting standards, the goodwill will not be amortized.

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and will be tested for impairment at least annually as required by SFAS No. 142, "Goodwill and Other Intangible Assets" ("SFAS No. 142") (See Note 10).

**10. Goodwill and Other Intangible Assets**

The Company recorded goodwill and other intangible assets as a result of business acquisitions during 2000 and 2005. The Company also acquired license rights from the Massachusetts Institute of Technology in 1999. In 2005, the Company recorded goodwill of \$96.3 million and other intangible assets of \$43.2 million as a result of the acquisition of Speedera. The change in the carrying amount of goodwill recorded as a result of the Speedera acquisition during the three and six months ended June 30, 2006 was as follows:

	<u>(In thousands)</u>
Ending balance, December 31, 2005	\$ 98,519
Adjustment to purchase price allocations	(172)
Ending balance, March 31, 2006	\$ 98,347
Adjustment to purchase price allocations	(43)
Ending balance, June 30, 2006	<u>\$ 98,304</u>

The Company reviews goodwill and other intangible assets for impairment whenever events or changes in circumstances indicate that the carrying amount of these assets may exceed their fair value. The Company concluded that it had one reporting unit and assigned the entire balance of goodwill to this reporting unit as of January 1, 2006 for purposes of performing an impairment test. The fair value of the reporting unit was determined using the Company's market capitalization as of January 1, 2006. The fair value on January 1, 2006 exceeded the net assets of the reporting unit, including goodwill. The carrying value of goodwill, including goodwill recorded as a result of the Speedera acquisition, will next be tested for impairment at January 1, 2007, unless events or changes in circumstances suggest a significant reduction in value prior thereto.

Other intangible assets subject to amortization consist of the following (in thousands):

	<u>June 30, 2006</u>		
	<u>Gross Carrying Amount</u>	<u>Accumulated Amortization</u>	<u>Net Carrying Amount</u>
Completed technology	\$ 1,000	\$ (779)	\$ 221
Customer relationships	40,900	(8,309)	32,591
Non-compete agreements	1,300	(457)	843
Acquired license rights	490	(375)	115
Total	<u>\$ 43,690</u>	<u>\$ (9,920)</u>	<u>\$ 33,770</u>

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	December 31, 2005		
	Gross Carrying Amount	Accumulated Amortization	Net Carrying Amount
Completed technology	\$ 1,000	\$ (431)	\$ 569
Customer relationships	40,900	(4,404)	36,496
Non-compete agreements	1,300	(241)	1,059
Acquired license rights	490	(347)	143
Total	<u>\$ 43,690</u>	<u>\$ (5,423)</u>	<u>\$ 38,267</u>

Aggregate expense related to amortization of other intangible assets for the three months ended June 30, 2006 and 2005 was \$2.2 million and \$520,000, respectively. For the six months ended June 30, 2006 and 2005 aggregate expense related to amortization of other intangible assets was \$4.5 million and \$532,000, respectively. Aggregate expense related to amortization of other intangible assets is expected to be \$3.9 million for the remainder of 2006 and \$7.4 million, \$6.1 million, \$4.8 million and \$4.1 million for fiscal years 2007, 2008, 2009 and 2010, respectively.

#### **11. Concentration of Credit Risk**

Financial instruments that subject the Company to credit risk consist of cash and cash equivalents, marketable securities and accounts receivable. The Company maintains the majority of its cash, cash equivalents and marketable securities balances principally with domestic financial institutions that the Company believes are of high credit standing. Concentrations of credit risk with respect to accounts receivable are limited to certain customers to which the Company makes substantial sales. The Company's customer base consists of a large number of geographically dispersed customers diversified across several industries. To reduce risk, the Company routinely assesses the financial strength of its customers. Based on such assessments, the Company believes that its accounts receivable credit risk exposure is limited. No customer accounted for 10% or more of accounts receivable as of June 30, 2006. As of December 31, 2005, one customer had an accounts receivable balance of 13% of total accounts receivable. The Company believes that concentration of credit risk related to accounts receivable is not significant.

#### **12. Restructurings and Lease Terminations**

As of June 30, 2006, the Company had approximately \$2.6 million of accrued restructuring liabilities. As part of the Speedera acquisition in June 2005, the Company's management committed to a plan to exit certain activities of the Company. In accordance with Emerging Issues Task Force No. 95-3, "Recognition of Liabilities in Connection with a Purchase Business Combination," the Company recorded a liability of \$1.8 million related to a workforce reduction of approximately 30 employees from Speedera. This liability primarily consisted of employee severance and outplacement costs. The Company expects that this liability will be fully paid by June 2008. For the period from June 10, 2005, the date of acquisition, through June 30, 2006, \$900,000 in payments were charged against the severance accrual.

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The following table summarizes the restructuring activity for the six months ended June 30, 2006 (in millions):

	<u>Leases</u>	<u>Severance</u>	<u>Total</u>
Ending balance, December 31, 2005	\$ 2.3	\$ 1.3	\$ 3.6
Cash payments during the six months ended June 30, 2006	(0.7)	(0.3)	(1.0)
Ending balance, June 30, 2006	1.6	1.0	2.6
Current portion of accrued restructuring liabilities	1.4	0.1	1.5
Long-term portion of accrued restructuring liabilities	<u>\$ 0.2</u>	<u>\$ 0.9</u>	<u>\$ 1.1</u>

The following table summarizes the restructuring activity for the six months ended June 30, 2005 (in millions):

	<u>Leases</u>	<u>Severance</u>	<u>Total</u>
Ending balance, December 31, 2004	\$ 3.6	\$ —	\$ 3.6
Accrual recorded in purchase accounting	—	1.7	1.7
Cash payments during the six months ended June 30, 2005	(0.6)	—	(0.6)
Ending balance, June 30, 2005	3.0	1.7	4.7
Current portion of accrued restructuring liabilities	1.4	0.8	2.2
Long-term portion of accrued restructuring liabilities	<u>\$ 1.6</u>	<u>\$ 0.9</u>	<u>\$ 2.5</u>

The Company expects that all existing lease restructuring liabilities will be fully paid through August 2007. The amount of restructuring liabilities associated with facility leases has been estimated based on the most recent available market data and discussions with the Company's lessors and real estate advisors as to the likelihood that the Company will be able to partially offset its obligations with sublease income.

### 13. Convertible Notes

#### *5½% Convertible Subordinated Notes*

For the three and six months ended June 30, 2005, amortization of deferred financing costs of the Company's 5½% convertible subordinated notes was approximately \$66,000 and \$131,000, respectively. As of December 31, 2005, these 5½% convertible subordinated notes were fully redeemed by the Company and no longer outstanding.

#### *1% Convertible Senior Notes*

In December 2003 and January 2004, Akamai issued \$200.0 million in aggregate principal amount of 1% convertible senior notes due December 15, 2033 (the "1% convertible senior notes") for aggregate proceeds of \$194.1 million, net of an initial purchaser's discount and offering expenses of \$5.9 million. The initial conversion price of the 1% convertible senior notes is \$15.45 per share (equivalent to 64.7249 shares of common stock per \$1,000 principal amount of 1% convertible senior notes), subject to adjustment in certain events. The Company may redeem the 1% convertible senior notes on or after December 15, 2010 at the Company's option at 100% of the principal amount together with accrued and unpaid interest. Conversely, holders of the 1% convertible senior notes may require the Company to repurchase the notes at 100% of the principal amount plus accrued and unpaid interest on certain specified dates beginning on December 15, 2010. In the event of a change of control, the holders may require Akamai to repurchase their 1% convertible senior notes at a repurchase price of 100% of the principal amount plus accrued interest. Interest on the

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1% convertible senior notes began to accrue as of the issue date and is payable semiannually on June 15 and December 15 of each year. The 1% convertible senior notes are senior unsecured obligations and are the same rank as all existing and future senior unsecured indebtedness of Akamai. The 1% convertible senior notes rank senior to all of the Company's subordinated indebtedness. Deferred financing costs of \$5.9 million, including the initial purchaser's discount and other offering expenses, for the 1% convertible senior notes are being amortized over the first seven years of the term of the notes to reflect the put and call rights discussed above. Amortization of deferred financing costs of the 1% convertible senior notes was \$210,000 for each of the three-month periods ended June 30, 2006 and 2005. For each of the six-month periods ended June 30, 2006 and 2005, amortization of deferred financing costs of the 1% convertible senior notes was approximately \$421,000. Using the interest method, the Company records the amortization of deferred financing costs as interest expense in the condensed consolidated statement of operations.

**14. Segment and Enterprise-Wide Disclosure**

Akamai's chief decision-maker, as defined under SFAS No. 131, "Disclosures About Segments of an Enterprise and Related Information," is the Chief Executive Officer and the executive management team. As of June 30, 2006, Akamai operated in one business segment: providing services for accelerating and improving the delivery of content and applications over the Internet.

The Company deploys its servers into networks worldwide. As of June 30, 2006, the Company had \$50.9 million and \$12.3 million of property and equipment, net of accumulated depreciation, located in the United States and foreign locations, respectively. As of December 31, 2005, the Company had \$36.3 million and \$8.6 million of property and equipment, net of accumulated depreciation, located in the United States and foreign locations, respectively. Akamai sells its services and licenses certain software through a direct sales force located both in the United States and abroad. For the three- and six-month periods ended June 30, 2006, approximately 22% and 23% of revenues, respectively, was derived from the Company's operations outside the United States, including 18% from Europe during each of such periods. For each of the three- and six-month periods ended June 30, 2005, approximately 21% of revenues was derived from the Company's operations outside the United States, including 17% and 16%, respectively, from Europe. No single country accounted for 10% or more of revenues derived outside the United States during these periods. For each of the three- and six-month periods ended June 30, 2006 and June 30, 2005, no customer accounted for more than 10% of total revenues.

**15. Taxes**

At September 30, 2005, the Company released a significant portion of its U.S. and foreign deferred tax asset valuation allowance. At June 30, 2006, a valuation allowance of \$6.9 million remains, which relates to certain state net operating losses ("NOLs") that the Company expects will expire without being utilized.

The Company's effective tax rate, including discrete items, was 44.7% and 45.4% for the three and six months ended June 30, 2006, respectively. For the three and six months ended June 30, 2005, the effective tax rate, including discrete items, was 3.4% and 3.5%, respectively. The effective income tax rate is based upon the estimated income for the year, the composition of the income in different countries, and adjustments, if any, for the potential tax consequences, benefits or resolutions for tax audits. The discrete items include the tax effect of disqualifying dispositions of incentive stock options as required by SFAS No. 123(R). For the three and six months ended June 30, 2006, the effective tax rate varied from the statutory tax rate mainly due to the effects of accounting for stock-based compensation in accordance with SFAS No. 123(R). For the three and six months ended June 30, 2005, the effective tax rate varied from the statutory tax rate mainly due to the benefit related to the valuation allowance that existed at that time.



## AKAMAI TECHNOLOGIES, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
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The Company has recorded certain non-income tax reserves as of June 30, 2006, to address potential exposures related to its sales and use and franchise tax positions. These potential tax liabilities result from the varying application of statutes, rules, regulations and interpretations by different jurisdictions. The Company's estimate of the value of its tax reserves contains assumptions based on past experiences and judgments about the interpretation of statutes, rules and regulations by taxing jurisdictions. It is possible that the ultimate tax liability or benefit resulting from these matters may be greater or less than the amount that the Company estimated.

On November 10, 2005, the FASB issued FASB Staff Position SFAS 123(R)-3, "Transition Election to Accounting for the Tax Effects of Share-Based Payment Awards." The Company has elected to adopt the modified prospective transition method for calculating the tax effects of stock-based compensation pursuant to SFAS No. 123(R). Under the modified prospective transition method, no adjustment is made to the deferred tax balances associated with stock-based payments that continue to be classified as equity awards. Additionally, the Company elected to use the "long-form method," as provided in paragraph 81 of SFAS No. 123(R) to determine the pool of windfall tax benefits. The long-form method requires the Company to analyze the book and tax compensation for each award separately as if it had been issued following the recognition provisions of SFAS No. 123, subject to adjustments for NOL carryforwards.

**16. Commitments, Contingencies and Guarantees*****Operating Leases Commitments***

The Company leases its facilities under non-cancelable operating leases. These operating leases expire at various dates through June 2013 and generally require the payment of real estate taxes, insurance, maintenance and operating costs. The expected minimum aggregate future obligations under non-cancelable leases as of June 30, 2006 are as follows (in thousands):

	<b>Operating Leases</b>
Remaining 2006	\$ 4,135
2007	7,449
2008	5,949
2009	3,909
2010	2,106
Thereafter	714
<b>Total</b>	<b>\$ 24,262</b>

The Company has entered into a sublease agreement with a tenant of its Cambridge, Massachusetts property. The contracted amounts payable to the Company by this sublease tenant are \$104,000, \$208,000, \$208,000 and \$87,000 for the remainder of 2006 and for the years ended December 31, 2007, 2008 and 2009, respectively.

***Purchase Commitments***

The Company has long-term purchase commitments for bandwidth usage and co-location with various network and Internet service providers. For the remainder of 2006 and for the years ended December 31, 2007, 2008 and 2009, the minimum commitments pursuant to contracts currently in effect are approximately \$5.5 million, \$1.5 million, \$152,000 and \$38,000, respectively. The Company had an equipment purchase commitment of approximately \$500,000 as of June 30, 2006. This purchase commitment expires in August 2006 in accordance with the terms of the applicable agreement. Additionally, as of June 30, 2006, the

AKAMAI TECHNOLOGIES, INC.

NOTES TO UNAUDITED CONDENSED CONSOLIDATED  
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Company had entered into purchase orders with various vendors for aggregate purchase commitments of \$4.9 million, which are expected to be paid during the remainder of 2006.

***Litigation***

Between July 2, 2001 and November 7, 2001, purported class action lawsuits seeking monetary damages were filed in the United States District Court for the Southern District of New York against the Company as well as against the underwriters of its October 28, 1999 initial public offering of common stock. The complaints were filed allegedly on behalf of persons who purchased the Company's common stock during different time periods, all beginning on October 28, 1999 and ending on various dates. The complaints are similar and allege violations of the Securities Act of 1933 and the Securities Exchange Act of 1934 primarily based on the allegation that the underwriters received undisclosed compensation in connection with the Company's initial public offering. On April 19, 2002, a single consolidated amended complaint was filed, reiterating in one pleading the allegations contained in the previously filed separate actions. The consolidated amended complaint defines the alleged class period as October 28, 1999 through December 6, 2000. A Special Litigation Committee of the Board of Directors authorized management to negotiate a settlement of the pending claims substantially consistent with a Memorandum of Understanding that was negotiated among class plaintiffs, all issuer defendants and their insurers. The parties negotiated a settlement that is subject to approval by the Court. On February 15, 2005, the Court issued an Opinion and Order preliminarily approving the settlement, provided that the defendants and plaintiffs agree to a modification narrowing the scope of the bar order set forth in the original settlement agreement. The parties agreed to a modification narrowing the scope of the bar order, and on August 31, 2005, the Court issued an order preliminarily approving the settlement. The Company believes that it has meritorious defenses to the claims made in the complaint and, if the settlement is not finalized and approved, it intends to contest the lawsuit vigorously. An adverse resolution of the action could have a material adverse effect on the Company's financial condition and results of operations in the period in which the lawsuit is resolved. The Company is not presently able to estimate potential losses, if any, related to this lawsuit.

The Company is party to various litigation matters which management considers routine and incidental to its business. Management does not expect the results of any of these actions to have a material adverse effect on the Company's business, results of operations or financial condition.

***Guarantees***

The Company has identified guarantees in accordance with FASB Interpretation 45, or FIN 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others — an interpretation of FASB Statements No. 5, 57 and 107 and rescission of FASB Interpretation No. 34." FIN 45 elaborates on the existing disclosure requirements for most guarantees, including loan guarantees such as standby letters of credit. FIN 45 also clarifies that at the time an entity issues a guarantee, the entity must recognize an initial liability for the fair value, or market value, of the obligations it assumes under the guarantee and must disclose that information in its interim and annual financial statements. The Company evaluates losses for guarantees under SFAS No. 5, "Accounting for Contingencies, as Interpreted by FIN 45." The Company considers such factors as the degree of probability that the Company would be required to satisfy the liability associated with the guarantee and the ability to make a reasonable estimate of the amount of loss. To date, the Company has not encountered material costs as a result of such obligations and has not accrued any liabilities related to such obligations in its financial statements. The fair value of the Company's guarantees issued or modified during the three months ended June 30, 2006 was determined to be immaterial.

**Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations**

This quarterly report on Form 10-Q, particularly Management's Discussion and Analysis of Financial Condition and Results of Operations set forth below, contains "forward-looking statements" within the meaning of the Private Securities Litigation Reform Act of 1995. These statements are subject to risks and uncertainties and are based on the beliefs and assumptions of our management as of the date hereof based on information currently available to our management. Use of words such as "believes," "expects," "anticipates," "intends," "plans," "estimates," "should," "forecasts," "goal," "likely" or similar expressions, indicate a forward-looking statement. Forward-looking statements are not guarantees of future performance and involve risks, uncertainties and assumptions. Actual results may differ materially from the forward-looking statements we make. See "Risk Factors" elsewhere in this quarterly report on Form 10-Q for a discussion of certain risks associated with our business. We disclaim any obligation to update forward-looking statements as a result of new information, future events or otherwise.

We primarily derive income from the sale of services to customers executing contracts with terms of one year or longer, which we refer to as recurring revenue contracts or long-term contracts. These contracts generally commit the customer to a minimum monthly level of usage with additional charges applicable for actual usage above the monthly minimum. We have structured these contracts with the goal of having a consistent and predictable base level of income, which we consider important to our financial success. Accordingly, to be successful, we must maintain our base of recurring revenue contracts by eliminating or reducing lost monthly recurring revenue due to customer cancellations or terminations and build on that base by adding new customers and increasing the number of services, features and functions our existing customers purchase. Accomplishing these goals requires that we compete effectively in the marketplace on the basis of price, quality and the attractiveness of our services and technology.

The following sets forth, as a percentage of revenues, consolidated statements of operations data, for the periods indicated:

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
Revenues	100.0%	100.0%	100.0%	100.0%
Cost of revenues	21.1	19.7	21.2	19.5
Research and development expense	8.3	7.0	7.9	6.5
Sales and marketing expense	29.5	28.4	29.3	28.1
General and administrative expense	21.7	17.5	21.1	18.6
Amortization of other intangible assets	2.2	0.8	2.3	0.4
Total cost and operating expenses	82.8	73.4	81.8	73.1
Income from operations	17.2	26.6	18.2	26.9
Interest income	4.1	1.2	4.0	1.1
Interest expense	(0.8)	(2.5)	(0.8)	(2.5)
Other income (expense), net	0.5	0.1	0.4	(0.5)
Gain on investments, net	—	—	0.1	—
Income before provision for income taxes	21.0	25.4	21.9	25.0
Provision for income taxes	9.8	0.9	10.0	0.9
Net income	11.2%	24.5%	11.9%	24.1%

We were profitable for the fiscal year 2005 and for the six months ended June 30, 2006; however, we cannot guarantee continued profitability or profitability at the levels we have recently experienced for any

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period in the future. We have observed the following trends and events that are likely to have an impact on our financial condition and results of operations in the foreseeable future:

- During each quarter of 2005 and for the first two quarters of 2006, the dollar volume of new recurring revenue contracts that we booked exceeded the dollar volume of the contracts we lost through cancellations, terminations and non-payment. A continuation of this trend would lead to increased revenues.
- During the first two quarters of 2006, we continued to reduce our network bandwidth costs per unit by entering into new supplier contracts with lower pricing and amending existing contracts to take advantage of price reductions offered by our existing suppliers. However, due to increased traffic delivered over our network, our total bandwidth costs have increased during these periods. We believe that our overall bandwidth costs will continue to increase as a result of expected higher traffic levels, partially offset by continued reductions in bandwidth costs per unit. If we do not experience lower per unit bandwidth pricing and we are unsuccessful at effectively routing traffic over our network through lower cost providers, network bandwidth costs could increase in excess of our expectations for the remainder of 2006.
- During each of the first two quarters of 2006, no customer accounted for 10% or more of our total revenues. We expect that customer concentration levels will continue to decline compared to those in prior years if our customer base continues to grow.
- During the quarter ended June 30, 2006, revenues derived from customers outside the United States accounted for 22% of our total revenues. We expect revenues from such customers as a percentage of our total revenues to be between 20% and 25% for the remainder of 2006.
- As of January 1, 2006, we adopted Statement of Financial Accounting Standards No. 123(R), "Share-Based Payment (revised 2004)," or SFAS No. 123(R), which requires us to record compensation expense for employee stock awards at fair value at the time of grant. As a result, our equity-based compensation expense increased, causing our net income to decrease significantly. For the three and six months ended June 30, 2006, our pre-tax equity-compensation expense was \$13.2 million and \$20.3 million, respectively; as compared to \$657,000 and \$884,000 for the three and six months ended June 30, 2005, respectively. We expect that equity-based compensation expense will continue at the current rate, or slightly increase in the future because we have a significant number of unvested employee awards outstanding and plan to continue to grant equity-based compensation in the future. As of June 30, 2006, our total unrecognized compensation costs for equity-based awards were \$112.2 million, which we expect to recognize as expense over a weighted average period of 1.6 years.
- Depreciation expense related to our network equipment increased during the second quarter of 2006 as compared to the first quarter of 2006. Due to additional purchases in the second quarter of 2006, as well as expected future purchases of network equipment during the remainder of this year, we believe that depreciation expense related to our network will continue to increase, on a quarterly basis, during the remainder of 2006. We expect to continue to enhance and add functionality to our service offerings and capitalize equity-related compensation expense attributable to employees working on such projects as a result of our adoption of SFAS No. 123(R), which will increase the amount of capitalized internal-use software costs. As a result, we believe that the amortization of internal-use software development costs, which we include in cost of revenues, will increase during the remainder of 2006.
- During the six months ended June 30 2006, our effective tax rate, including discrete items, was 45.4%. While we expect our annual effective tax rate to remain relatively constant for the remainder of 2006, we do not expect to make significant cash tax payments due to the utilization of our deferred tax assets.

Based on our analysis of, among other things, the aforementioned trends and events, we expect to continue to generate net income on a quarterly basis during the remainder of 2006 and in 2007; however, our

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future results will be affected by many factors identified in the section captioned “Risk Factors” in this quarterly report on Form 10-Q, including our ability to:

- increase our revenue by adding customers through long-term contracts and limiting customer cancellations and terminations;
- maintain the prices we charge for our services;
- prevent disruptions to our services and network due to accidents or intentional attacks; and
- maintain our network bandwidth costs and other operating expenses consistent with our revenues.

As a result, there is no assurance that we will achieve our expected financial objectives, including a positive net income in 2006 or 2007.

## **Critical Accounting Policies and Estimates**

### ***Overview***

Our management’s discussion and analysis of our financial condition and results of operations are based upon our unaudited condensed consolidated financial statements included elsewhere in this quarterly report on Form 10-Q, which have been prepared by us in accordance with accounting principles generally accepted in the United States of America for interim periods. The preparation of these unaudited condensed consolidated financial statements requires us to make estimates and judgments that affect the reported amounts of assets, liabilities, revenues and expenses and related items, including, but not limited to, accounts receivable reserves, investments, intangible assets, capitalized internal-use software costs, income and other taxes, depreciable lives of property and equipment, stock-based compensation costs, restructuring accruals and contingent obligations. We base our estimates and judgments on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. Actual results may differ from our estimates. See the section entitled “Application of Critical Accounting Policies and Estimates” in our annual report on Form 10-K for the year ended December 31, 2005 for further discussion of these critical accounting policies and estimates.

### ***Accounting for Stock-Based Compensation***

Since January 1, 2006, we account for stock-based compensation in accordance with SFAS No. 123(R). Historically, we recognized stock option costs pursuant to Accounting Principles Bulletin No. 25, “Accounting for Stock Issued to Employees,” and elected to disclose the impact of expensing stock options pursuant to Statement of Financial Accounting Standards No. 123, “Share-Based Payment” in the notes to our financial statements. See Note 6 to the Financial Statements included in this quarterly report on Form 10-Q. Under the fair value recognition provisions of SFAS No. 123(R), stock-based compensation cost is measured at the grant date based on the value of the award and is recognized as expense over the vesting period. We have selected the Black-Scholes option pricing model to determine fair value of stock option awards. Determining the fair value of stock-based awards at the grant date requires judgment, including estimating the expected life of the stock awards and the volatility of the underlying common stock. Our quarterly assumptions may differ from those used in prior periods because we made adjustments to the calculation of such assumptions based upon the guidance of SFAS No. 123(R) and Staff Accounting Bulletin No. 107, “Share-Based Payment.” Changes to the assumptions may have a significant impact on the fair value of stock options, which could have a material impact on our financial statements. In addition, judgment is also required in estimating the amount of stock-based awards that are expected to be forfeited. Should our actual forfeitures differ significantly from our estimates, our stock-based compensation expense and results of operations could be materially impacted.

## **Results of Operations**

*Revenues.* Total revenues increased 56%, or \$36.0 million, to \$100.6 million for the three months ended June 30, 2006 as compared to \$64.6 million for the three months ended June 30, 2005. For the six months

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ended June 30, 2006, total revenues increased 53%, or \$66.7 million, to \$191.5 million as compared to \$124.7 million for the six months ended June 30, 2005. The increase in total revenues for the three months ended June 30, 2006 as compared to the same period in the prior year was primarily attributable to an increase in service revenue of \$36.6 million. Service revenue, which consists of revenue from our content and application delivery services, increased 57% for the three months ended June 30, 2006 as compared to the same period in the prior year. The increase in service revenue was primarily attributable to an increase in the number of customers under recurring revenue contracts, as well as an increase in traffic and additional services sold to new and existing customers and increases in the average revenue per customer. The increase in total revenues for the six months ended June 30, 2006 as compared to the same period in the prior year was primarily attributable to an increase in service revenue of \$67.8 million. Our delivery of streaming services for a number of high-profile media events for the three and six months ended June 30, 2006 also contributed to higher service revenue. Also contributing to the increase in service revenue for the three and six months ended June 30, 2006 were revenues generated through the acquisition of Speedera. As of June 30, 2006, we had 2,060 customers under recurring revenue contracts as compared to 1,736 as of June 30, 2005.

For the three and six months ended June 30, 2006, software and software-related revenues decreased 62% and 73%, respectively, as compared to the same period in the prior year. Software and software-related revenues includes sales of customized software projects and technology licensing. The decrease in software and software-related revenues over the periods presented reflects a reduction in the number of customized software projects that we undertook for customers and a decrease in the number of software licenses executed with customers. We do not expect software and software-related revenue to increase as a percentage of revenues for the remainder of 2006.

For the three months ended June 30, 2006 and 2005, 22% and 21%, respectively, of our total revenues were derived from our operations located outside of the United States, including 18% and 17%, respectively, derived from Europe. For the six months ended June 30, 2006 and 2005, 23% and 21%, respectively, of our total revenues were derived from our operations located outside of the United States, including 18% and 16%, respectively, derived from Europe. No single country outside of the United States accounted for 10% or more of revenues during these periods.

For each of the three and six months ended June 30, 2006, resellers accounted for 22% of total revenues, as compared to 25% of revenues for each of the three and six months ended June 30, 2005. For each of the three and six month periods ended June 30, 2006 and 2005, no customer accounted for 10% or more of total revenues.

*Cost of Revenues.* Cost of revenues includes fees paid to network providers for bandwidth and co-location of our network equipment. Cost of revenues also includes payroll and related costs and equity-related compensation for network operations personnel, cost of software licenses, depreciation of network equipment used to deliver our services, amortization of internal-use software and amortization of capitalized equity-related compensation.

Cost of revenues increased 66%, or \$8.4 million, to \$21.2 million for the three months ended June 30, 2006 as compared to \$12.8 million for the three months ended June 30, 2005. For the six months ended June 30, 2006, cost of revenues increased 67%, or \$16.2 million, to \$40.5 million as compared to \$24.3 million for the six months ended June 30, 2005. These increases were primarily due to an increase in amounts paid to network suppliers due to higher traffic levels, partially offset by reduced bandwidth costs per unit, and an increase in depreciation expense of network equipment as we continue to invest in our infrastructure. These increases were offset by a reduction in cost of software licenses due to a decrease in the number of software licenses executed during the six months ended June 30, 2006. Additionally, during the three and six months ended June 30, 2006, cost of revenues includes equity-related compensation expense of \$533,000 and \$806,000, respectively, resulting from our application of SFAS No. 123(R).

Cost of revenues during the three- and six-month periods ended June 30, 2006 also included credits received of approximately \$331,000 and \$819,000, respectively, from settlements and renegotiations entered into in connection with billing disputes related to bandwidth contracts. During the three and six months ended June 30, 2005, cost of revenues included similar credits of approximately \$134,000 and \$590,000, respectively.

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Credits of this nature may occur in the future; however, the timing and amount of future credits, if any, will vary.

Cost of revenues is comprised of the following (in millions):

	For the Three Months Ended June 30,		For the Six Months Ended June 30,	
	2006	2005	2006	2005
Bandwidth, co-location and storage fees	\$ 13.2	\$ 8.1	\$ 25.3	\$ 15.5
Payroll and related costs of network operations personnel	1.3	1.0	2.8	1.9
Stock-based compensation	0.5	—	0.8	—
Cost of software licenses	—	0.2	—	0.5
Depreciation and impairment of network equipment and amortization of internal-use software and equity-related compensation	6.2	3.5	11.6	6.4
Total cost of revenues	<u>\$ 21.2</u>	<u>\$ 12.8</u>	<u>\$ 40.5</u>	<u>\$ 24.3</u>

We have long-term purchase commitments for bandwidth usage and co-location with various network and Internet service providers. For the remainder of 2006 and for the years ending December 31, 2007, 2008 and 2009, the minimum commitments related to bandwidth usage and co-location services under agreements currently in effect are approximately \$5.5 million, \$1.5 million, \$152,000 and \$38,000, respectively.

We expect that cost of revenues will increase during the remainder of 2006. We expect to deliver more traffic on our network, which would result in higher expenses associated with the increased traffic; however, such costs are likely to be partially offset by lower bandwidth costs per unit. Additionally, we anticipate increases in depreciation expense related to our network equipment and amortization of internal-use software development costs, along with payroll and related costs, as we expect to continue to make investments in our network to service our expanding customer base. Expenses are also expected to increase as a result of expensing employee stock awards at fair value in accordance with SFAS No. 123(R). The application of SFAS No. 123(R) will also result in additional expense associated with the amortization of stock-based compensation.

*Research and Development.* Research and development expenses consist primarily of payroll and related costs and stock-based compensation for research and development personnel who design, develop, test and enhance our services, network and software. Research and development costs are expensed as incurred, except certain internal-use software development costs requiring capitalization. During the three and six months ended June 30, 2006, we capitalized software development costs of \$3.3 million and \$5.5 million, respectively, net of impairments. During the three and six months ended June 30, 2005, we capitalized software development costs of \$2.1 million and \$4.2 million, respectively, net of impairments. These development costs consisted of external consulting and payroll and payroll-related costs for personnel involved in the development of internal-use software used to deliver our services and operate our network. Additionally, during the three and six months ended June 30, 2006, we capitalized \$1.2 million and \$1.7 million, respectively, of stock-based compensation in connection with our adoption of SFAS No. 123(R). These capitalized internal-use software costs are amortized to costs of revenues over their estimated useful lives of two years.

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Research and development expenses increased 86%, or \$3.9 million, to \$8.4 million for the three months ended June 30, 2006, as compared to \$4.5 million for the three months ended June 30, 2005. For the six months ended June 30, 2006, research and development expenses increased 86%, or \$7.0 million, to \$15.1 million, as compared to \$8.1 million for the six months ended June 30, 2005. The increase in research and development expenses in the three- and six-month periods ended June 30, 2006 as compared to the same periods in the prior year was due to an increase in payroll and related costs due to an increase in headcount, as well as additional stock-based compensation expense. The following table quantifies the increase in the various components of our research and development expenses for the periods presented (in millions):

	For the Three Months Ended June 30, 2006 as Compared to 2005	For the Six Months Ended June 30, 2006 as Compared to 2005
Payroll and related costs	\$ 1.0	\$ 2.4
Stock-based compensation	3.3	5.0
Capitalized Salaries and Other Expenses	(0.4)	(0.4)
Total net increase	<u>\$ 3.9</u>	<u>\$ 7.0</u>

We believe that research and development expenses will continue to increase for the remainder of 2006, as we anticipate continued increases in hiring of development personnel and make investments in our core technology and refinements to our other service offerings. Additionally, expenses are expected to increase as a result of expensing employee stock awards at fair value in accordance with the application of SFAS No. 123(R).

*Sales and Marketing.* Sales and marketing expenses consist primarily of payroll and related costs, equity-related compensation and commissions for personnel engaged in marketing, sales and service support functions, as well as advertising and promotional expenses.

Sales and marketing expenses increased 62%, or \$11.4 million, to \$29.7 million for the three months ended June 30, 2006, as compared to \$18.4 million for the three months ended June 30, 2005. For the six months ended June 30, 2006, sales and marketing expenses increased 60%, or \$20.9 million, to \$56.0 million, as compared to \$35.1 million for the six months ended June 30, 2005. The increase in sales and marketing expenses in the three- and six-month periods ended June 30, 2006 as compared to the same periods in the prior year was primarily due to higher payroll and related costs, particularly commissions, for sales and marketing personnel due to revenue growth. Additionally, during the three and six months ended June 30, 2006, marketing and related costs increased as compared to the same periods in 2005 due to an increase in stock-based compensation expense, offset by a slight reduction in advertising and promotional costs. The following table quantifies the net increase in the various components of our sales and marketing expenses for the periods presented (in millions):

	For the Three Months Ended June 30, 2006 as Compared to 2005	For the Six Months Ended June 30, 2006 as Compared to 2005
Payroll and related costs	\$ 6.0	\$ 12.8
Stock-based compensation	5.0	7.5
Marketing and related costs	(0.1)	(0.4)
Other expenses	0.5	1.0
Total net increase	<u>\$ 11.4</u>	<u>\$ 20.9</u>

We believe that sales and marketing expenses will continue to increase during the remainder of 2006 due to an expected increase in commissions on higher forecasted sales, the expected increase in hiring of sales and marketing personnel, and anticipated increases in other marketing costs such as advertising. Additionally, expenses are expected to increase as a result of expensing employee stock awards at fair value in accordance with the application of SFAS No. 123(R).



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*General and Administrative.* General and administrative expenses consist primarily of the following components:

- depreciation of property and equipment we use internally;
- payroll, stock-based compensation and other related costs, including related expenses for executive, finance, business applications, internal network management, human resources and other administrative personnel;
- fees for professional services;
- non-income related taxes;
- the provision for doubtful accounts; and
- rent and other facility-related expenditures for leased properties.

General and administrative expenses increased 93%, or \$10.5 million, to \$21.9 million for the three months ended June 30, 2006 as compared to \$11.3 million for the three months ended June 30, 2005. For the six months ended June 30, 2006, general and administrative expenses increased 74%, or \$17.2 million, to \$40.4 million as compared to \$23.2 million for the six months ended June 30, 2005. The increase in general and administrative expenses in both the three and six months ended June 30, 2006 was primarily due to an increase in payroll and related costs as a result of headcount growth, as well as stock-based compensation expense. This increase was offset by a reduction in expense related to legal and consulting costs, which is included in consulting and advisory services, associated with the dismissal of the lawsuits between Akamai and Speedera as a result of our acquisition of Speedera in June 2005. The following table quantifies the net increase in general and administrative expenses for the periods presented (in millions):

	<b>For the Three Months Ended June 30, 2006 as Compared to 2005</b>	<b>For the Six Months Ended June 30, 2006 as Compared to 2005</b>
Payroll and related costs	\$ 3.4	\$ 5.7
Stock-based compensation	3.7	6.1
Non-income taxes	1.5	2.7
Depreciation and amortization	0.3	0.4
Facilities and related costs	0.3	0.5
Consulting and advisory services	0.5	(0.4)
Provision for doubtful accounts	0.3	0.2
Other expenses	0.5	2.0
<b>Total net increase</b>	<b>\$ 10.5</b>	<b>\$ 17.2</b>

During the three and six months ended June 30, 2006, we capitalized software development costs of approximately \$241,000 and \$583,000, respectively, consisting of external consulting costs and payroll and payroll-related costs for personnel involved in the development of internally-used software applications. During the three and six months ended June 30, 2005, we capitalized approximately \$153,000 and \$203,000, respectively, of similar software development costs. Once the projects are completed, such costs will be amortized and included in general and administrative expenses.

During the remainder of 2006, we expect general and administrative expenses to increase due to anticipated increased payroll and related costs attributable to increased hiring, an increase in non-income tax expense and an increase in rent and facility costs associated with the expansion of our office space in 2005. Additionally, general and administrative expenses are expected to increase as a result of expensing stock-based awards at fair value in accordance with the application of SFAS No. 123(R).

*Amortization of Other Intangible Assets.* Amortization of other intangible assets consists of amortization of intangible assets acquired in business combinations and amortization of acquired license rights.

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Amortization of other intangible assets increased 323%, or \$1.7 million, to \$2.2 million for the three months ended June 30, 2006 as compared to \$520,000 for the three months ended June 30, 2005. For the six months ended June 30, 2006, amortization of intangible assets increased 745%, or \$4.0 million, to \$4.5 million, as compared to \$532,000 for the six months ended June 30, 2005. The increase in amortization of other intangible assets was due to the amortization of intangible assets from the acquisition of Speedera in June 2005. We expect to amortize approximately \$3.9 million for the remainder of 2006, and \$7.4 million, \$6.1 million, \$4.8 million and \$4.1 million for fiscal years 2007, 2008, 2009 and 2010, respectively.

*Interest Income.* Interest income includes interest earned on invested cash balances and marketable securities. Interest income increased 411%, or \$3.3 million, to \$4.1 million for the three months ended June 30, 2006 as compared to \$804,000 for the three months ended June 30, 2005. For the six months ended June 30, 2006, interest income increased 438%, or \$6.1 million, to \$7.5 million as compared to \$1.4 million for the six months ended June 30, 2005. The increase was due to an increase in our invested marketable securities period over period, due to investment of the \$202.1 million in proceeds received from our public equity offering of 12.0 million shares of our common stock in November 2005, as well as generating more cash from operations. We also experienced an increase in interest rates earned on our investments.

*Interest Expense.* Interest expense includes interest paid on our debt obligations as well as amortization of deferred financing costs. Interest expense decreased 51%, or \$801,000, to \$773,000 for the three months ended June 30, 2006 as compared to \$1.6 million for the three months ended June 30, 2005. For the six months ended June 30, 2006, interest expense decreased 51%, or \$1.6 million, to \$1.5 million as compared to \$3.2 million for the six months ended June 30, 2005. The decrease in interest expense in the three- and six-month periods ended June 30, 2006 compared to the same periods in the prior year was a result of our redemption of our 5<sup>1</sup>/<sub>2</sub>% convertible subordinated notes. We believe that interest expense on our debt obligations, including deferred financing amortization, will not exceed \$3.1 million in the aggregate for fiscal year 2006.

*Other Income (Expense), net.* Other income, net represents net foreign exchange gains and losses incurred. Other income, net for the three months ended June 30, 2006 increased to \$475,000 as compared to other income, net of \$77,000 for the three months ended June 30, 2005. Other income, net for the six months ended June 30, 2006 was \$661,000 as compared to other expense, net of \$649,000 for the six months ended June 30, 2005. The increase was due to exchange rate fluctuations. Other income (expense), net may fluctuate in the future based upon movements in foreign exchange rates.

*Gain on Investments, net.* During the three and six months ended June 30, 2006, we recorded a net gain on investments of \$2,000 and \$259,000, respectively, on the sale of marketable securities. During the three and six months ended June 30, 2005, we did not record any gains or losses from the sales of marketable securities. We do not expect significant gains or losses on investments for the remainder of 2006.

*Provision for Income Taxes.* During the three and six months ended June 30, 2006, our effective tax rate including discrete items was 44.7% and 45.4%, respectively. For the three and six months ended June 30, 2005, the effective tax rate, including discrete items, was 3.4% and 3.5%, respectively. The effective income tax rate is based upon the estimated income for the year, the composition of the income in different countries, and adjustments, if any, for the potential tax consequences, benefits or resolutions for tax audits. At September 30, 2005, we released a significant portion of our United States and foreign deferred tax asset valuation allowance, which was the primary factor in the increase in our effective tax rate between the first quarter of 2005 and 2006. At June 30, 2006, we had a \$6.9 million valuation allowance, which relates to certain state net operating losses, or NOLs, that we expect will expire without being utilized.

While we expect our annual effective tax rate for the remaining quarters of 2006 to remain relatively consistent, this expectation does not take into consideration the effect of discrete items recorded as a result of the adoption of SFAS No. 123(R). The effective tax rate including the discrete items could be volatile depending of the nature and timing of the dispositions of incentive stock options and the exercise of employee stock options.

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Because of the availability of the NOLs referred to above, a significant portion of our future provision for income taxes is expected to be a non-cash expense; consequently, the amount of cash paid in respect of income taxes is expected to be a relatively small portion of the total annualized tax expense during periods in which the NOLs are utilized. In determining our net deferred tax assets and valuation allowances, and projections of our future provision for income taxes, annualized effective tax rates, and cash paid for income taxes, management is required to make judgments and estimates about, among other things, domestic and foreign profitability, the timing and extent of the utilization of NOL carryforwards, applicable tax rates, transfer pricing methodologies and tax planning strategies. Judgments and estimates related to our projections and assumptions are inherently uncertain; therefore, actual results could differ materially from our projections.

### **Liquidity and Capital Resources**

To date, we have financed our operations primarily through the following transactions:

- private sales of capital stock and subordinated notes in 1998 and 1999, which notes were repaid in 1999;
- an initial public offering of our common stock in October 1999, generating net proceeds of \$217.6 million after underwriters' discounts and commissions;
- the sale in June 2000 of an aggregate of \$300 million in principal amount of our 5½% convertible subordinated notes, which generated net proceeds of \$290.2 million and were retired in full between December 2003 and September 2005;
- the sale in December 2003 and January 2004 of an aggregate of \$200 million in principal amount of our 1% convertible senior notes, which generated net proceeds of \$194.1 million;
- the public offering of 12 million shares of our common stock in November 2005, which generated net proceeds of \$202.1 million; and
- cash generated by operations.

As of June 30, 2006, cash, cash equivalents and marketable securities totaled \$367.5 million, of which \$4.2 million is subject to restrictions limiting our ability to withdraw or otherwise use such cash, cash equivalents and marketable securities. See "Letters of Credit" below.

Net cash provided by operating activities was \$60.9 million for the six months ended June 30, 2006 compared to \$35.6 million for the six months ended June 30, 2005. The increase in cash provided by operating activities was primarily due to an increase in service revenue during the six months ended June 30, 2006, as well as increases in accrued expenses and deferred revenue, offset by an increase in accounts receivable. We expect that cash provided by operating activities will continue to increase as a result of an upward trend in cash collections related to higher revenues, partially offset by an expected increase in operating expenses that require cash outlays such as salaries in connection with expected increases in headcount. The timing and amount of future working capital changes and our ability to manage our days sales outstanding will also affect the future amount of cash used in or provided by operating activities.

Cash used in investing activities was \$102.2 million for the six months ended June 30, 2006 compared to \$24.5 million for the six months ended June 30, 2005. Cash used in investing activities for the six months ended June 30, 2006 reflects net purchases of short- and long-term investments of \$72.2 million and capital expenditures of \$30.4 million, consisting of the capitalization of internal-use software development costs related to our current and future service offerings and purchases of network infrastructure equipment. These investments were offset by a decrease in restricted investments held for security deposits of \$400,000. Cash used in investing activities for the six months ended June 30, 2005 reflects net purchases, sales and maturities of investments of \$6.7 million and capital expenditures of \$19.5 million. For fiscal year 2006, we expect capital expenditures, a component of cash used in investing activities, to be slightly higher as a percentage of revenues than in fiscal year 2005.

Cash provided by financing activities was \$22.3 million for the six months ended June 30, 2006, as compared to \$5.6 million for the six months ended June 30, 2005. Cash provided by financing activities during

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the six months ended June 30, 2006 includes \$10.9 million related to excess tax benefits resulting from the exercise of stock options and proceeds of \$11.4 million from the issuance of common stock upon exercises of stock options. Cash provided by financing activities for the six months ended June 30, 2005 reflects \$5.8 million in proceeds received from the issuance of common stock upon exercises of stock options under our equity compensation plans, offset by payments on capital lease obligations of \$227,000.

Changes in cash, cash equivalents and marketable securities are dependent upon changes in, among other things, working capital items such as deferred revenues, accounts payable, accounts receivable and various accrued expenses, as well as changes in our capital and financial structure due to debt repurchases and issuances, stock option exercises, sales of equity investments and similar events.

The following table represents the net inflows and outflows of cash, cash equivalents and marketable securities for the periods presented (in millions):

	For the Six Months Ended June 30, 2006	For the Six Months Ended June 30, 2005
Cash, cash equivalents and marketable securities balance as of December 31, 2005 and 2004, respectively	\$ 314.1	\$ 108.4
Changes in cash, cash equivalents and marketable securities:		
Receipts from customers	189.5	118.8
Payments to vendors	(93.4)	(62.0)
Payments for employee payroll	(61.9)	(43.2)
Debt interest and premium payments	(1.0)	(2.6)
Stock option exercises	8.5	5.8
Cash acquired in business acquisition	—	3.9
Interest income	7.5	1.4
Other	4.2	0.2
Net increase	53.4	22.3
Cash, cash equivalents and marketable securities balance as of June 30, 2006 and 2005, respectively	\$ 367.5	\$ 130.7

We believe, based on our present business plan, that our current cash, cash equivalents and marketable securities and forecasted cash flows from operations will be sufficient to meet our cash needs for working capital and capital expenditures for at least the next 24 months. If the assumptions underlying our business plan regarding future revenue and expenses change or if unexpected opportunities or needs arise, we may seek to raise additional cash by selling equity or debt securities. If additional funds are raised through the issuance of equity or debt securities, these securities could have rights, preferences and privileges senior to those accruing to holders of common stock, and the terms of any such debt could impose restrictions on our operations. The sale of additional equity or convertible debt securities could result in additional dilution to our existing stockholders. See "Risk Factors" elsewhere in this quarterly report on Form 10-Q for a discussion of additional factors that could affect our liquidity.

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### Contractual Obligations and Commercial Commitments

The following table presents our contractual obligations and commercial commitments, as of June 30, 2006 over the next five years and thereafter (in millions):

Contractual Obligations as of June 30, 2006	Payments Due by Period				
	Total	Less than 12 Months	12-36 Months	36-60 Months	More than 60 Months
1% convertible senior notes	\$ 200.0	\$ —	\$ —	\$ —	\$ 200.0
Interest on 1% convertible senior notes	55.0	2.0	4.0	4.0	45.0
Bandwidth and co-location agreements	7.2	6.6	0.6	—	—
Real estate operating leases	24.3	8.2	12.0	4.0	0.1
Vendor equipment purchase obligations	0.5	0.5	—	—	—
Open vendor purchase orders	4.9	4.9	—	—	—
Total	<u>\$ 291.9</u>	<u>\$ 22.2</u>	<u>\$ 16.6</u>	<u>\$ 8.0</u>	<u>\$ 245.1</u>

### Letters of Credit

As of June 30, 2006, we had outstanding \$4.2 million in irrevocable letters of credit in favor of third-party beneficiaries, primarily related to facility leases. The letters of credit are collateralized by restricted marketable securities, of which \$3.8 million are classified as long-term marketable securities and \$330,000 are classified as short-term marketable securities on the condensed consolidated balance sheet at June 30, 2006. The restrictions on these marketable securities lapse as we fulfill our obligations or as such obligations expire as provided by the letters of credit. These restrictions are expected to lapse through May 2011.

### Off-Balance Sheet Arrangements

We have entered into indemnification agreements with third parties, including vendors, customers, landlords, our officers and directors, shareholders of acquired companies, joint venture partners and third parties to whom we license technology. Generally, these indemnification agreements require us to reimburse losses suffered by the third party due to various events, such as lawsuits arising from patent or copyright infringement or our negligence. These indemnification obligations are considered off-balance sheet arrangements in accordance with Financial Accounting Standards Board, or FASB, Interpretation 45, or FIN 45, "Guarantor's Accounting and Disclosure Requirements for Guarantees, Including Indirect Guarantees of Indebtedness of Others." See also "Guarantees" in the footnotes to our consolidated financial statements included in our annual report on Form 10-K for the year ended December 31, 2005 for further discussion of these indemnification agreements. The fair value of guarantees issued or modified during the six months ended June 30, 2006 was determined to be immaterial. As of June 30, 2006, we do not have any additional off-balance sheet arrangements, except for operating leases, and have not entered into transactions with special purpose entities.

The conversion features of our 1% convertible senior notes are equity-linked derivatives. As such, we recognize these instruments as off-balance sheet arrangements. The conversion features associated with these notes would be accounted for as derivative instruments, except that they are indexed to our common stock and classified in stockholder's equity. Therefore these instruments meet the scope exception of paragraph 11(a) of SFAS No. 133, "Accounting for Derivatives Instruments and Hedging Activities," and are accordingly not accounted for as derivatives for purposes of SFAS No. 133.

### Litigation

We are party to litigation which we consider routine and incidental to our business. Management does not expect the results of any of these actions to have a material adverse effect on our business, results of operations or financial condition.

### **Recent Accounting Pronouncements**

In June 2006, the Financial Accounting Standards Board, or FASB, issued FASB Interpretation No. 48, "Accounting for Uncertainty in Income Taxes, an Interpretation of FASB Statement No. 109," or FIN No. 48. FIN No. 48 clarifies the accounting for uncertainty in income taxes recognized in an enterprise's financial statements in accordance with FASB Statement No. 109, "Accounting for Income Taxes." FIN No. 48 prescribes a two-step process to determine the amount of tax benefit to be recognized. First, the tax position must be evaluated to determine the likelihood that it will be sustained upon external examination. If the tax position is deemed more-likely-than-not to be sustained, the tax position is then assessed to determine the amount of benefit to recognize in the financial statements. The amount of the benefit that may be recognized is the largest amount that has a greater than 50 percent likelihood of being realized upon ultimate settlement. FIN No. 48 will be effective for us beginning in 2007. We are currently evaluating the potential impact of FIN No. 48 on our financial position and results of operations.

### **Item 3. *Quantitative and Qualitative Disclosures About Market Risk***

Our exposure to market risk for changes in interest rates relates primarily to our debt and investment portfolio. We do not hold derivative financial instruments in our investment portfolio. We place our investments with high quality issuers and, by policy, limit the amount of risk by investing primarily in money market funds, United States Treasury obligations, high-quality corporate obligations and certificates of deposit.

Our 1% convertible senior notes are subject to changes in market value. Under certain conditions, the holders of our 1% convertible senior notes may require us to redeem the notes on or after December 15, 2010. As of June 30, 2006, the carrying amount and fair value of the 1% convertible senior notes were \$200.0 million and \$471.5 million, respectively.

We have operations in Europe, Asia and India. As a result, we are exposed to fluctuations in foreign currency exchange rates. Additionally, we may continue to expand our operations globally and sell to customers in additional foreign locations, which may increase our exposure to foreign currency exchange fluctuations. We do not have any foreign currency hedge contracts.

### **Item 4. *Controls and Procedures***

Our management, with the participation of our Chief Executive Officer and Chief Financial Officer, evaluated the effectiveness of our disclosure controls and procedures as of June 30, 2006. The term "disclosure controls and procedures," as defined in Rules 13a-15(e) and 15d-15(e) under the Exchange Act, means controls and other procedures of a company that are designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is recorded, processed, summarized and reported, within the time periods specified in the SEC's rules and forms. Disclosure controls and procedures include, without limitation, controls and procedures designed to ensure that information required to be disclosed by a company in the reports that it files or submits under the Exchange Act is accumulated and communicated to the company's management, including its principal executive and principal financial officers, as appropriate to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost-benefit relationship of possible controls and procedures. Based on the evaluation of our disclosure controls and procedures as of June 30, 2006, our Chief Executive Officer and Chief Financial Officer concluded that, as of such date, our disclosure controls and procedures were effective at the reasonable assurance level.

No change in our internal control over financial reporting (as defined in Rules 13a-15(f) and 15d-15(f) under the Exchange Act) occurred during the fiscal quarter ended June 30, 2006 that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## PART II. OTHER INFORMATION

### Item 1. *Legal Proceedings*

See Item 3 of part I of our annual report on Form 10-K for the year ended December 31, 2005 for a discussion of legal proceedings. There were no material developments in such legal proceedings during the quarter ended June 30, 2006.

### Item 1A. *Risk Factors*

The following are certain of the important factors that could cause our actual operating results to differ materially from those indicated or suggested by forward-looking statements made in this quarterly report on Form 10-Q or presented elsewhere by management from time to time. We have not made any material changes in the risk factors previously disclosed in our annual report on Form 10-K for the year ended December 31, 2005. We have, however, provided information regarding long-term debt outstanding as of June 30, 2006 instead of December 31, 2005 in the risk factor captioned "Any failure to meet our debt obligations would damage our business." In addition, we have added stock-based compensation costs as an example of items as to which we must make judgments or estimates in the risk factor captioned "If the estimates we make, and the assumptions on which we rely, in preparing our financial statements prove inaccurate, our actual results may be adversely affected."

***The markets in which we operate are highly competitive, and we may be unable to compete successfully against new entrants with innovative approaches and established companies with greater resources.***

We compete in markets that are intensely competitive, highly fragmented and rapidly changing. We have experienced and expect to continue to experience increased competition. Many of our current competitors, as well as a number of our potential competitors, have longer operating histories, greater name recognition, broader customer relationships and industry alliances and substantially greater financial, technical and marketing resources than we do. Other competitors may attract customers by offering less-sophisticated versions of services than we provide at lower prices than those we charge. Our competitors may be able to respond more quickly than we can to new or emerging technologies and changes in customer requirements. Some of our current or potential competitors may bundle their offerings with other services, software or hardware in a manner that may discourage website owners from purchasing any service we offer. Increased competition could result in price and revenue reductions, loss of customers and loss of market share, which could materially and adversely affect our business, financial condition and results of operations.

In addition, potential customers may decide to purchase or develop their own hardware, software and other technology solutions rather than rely on an external provider like Akamai. As a result, our competitors include hardware manufacturers, software companies and other entities that offer Internet-related solutions that are not service-based. It is an important component of our growth strategy to educate enterprises and government agencies about our services and convince them to entrust their content and applications to an external service provider, and Akamai in particular. If we are unsuccessful in such efforts, our business, financial condition and results of operations could suffer.

***If we are unable to sell our services at acceptable prices relative to our costs, our business and financial results are likely to suffer.***

Prices we have been charging for some of our services have declined in recent years. We expect that this decline may continue in the future as a result of, among other things, existing and new competition in the markets we serve. Consequently, our historical revenue rates may not be indicative of future revenues based on comparable traffic volumes. If we are unable to sell our services at acceptable prices relative to our costs or if we are unsuccessful with our strategy of selling additional services and features to our existing content delivery customers, our revenues and gross margins will decrease, and our business and financial results will suffer.

***Failure to increase our revenues and keep our expenses consistent with revenues could prevent us from maintaining profitability at recent levels or at all.***

The year ended December 31, 2004 was the first fiscal year during which we achieved profitability as measured in accordance with accounting principles generally accepted in the United States of America. We have large fixed expenses, and we expect to continue to incur significant bandwidth, sales and marketing, product development, administrative and other expenses. Therefore, we will need to generate higher revenues to maintain profitability at recent levels or at all. There are numerous factors that could, alone or in combination with other factors, impede our ability to increase revenues and/or moderate expenses, including:

- failure to increase sales of our core services;
- significant increases in bandwidth costs or other operating expenses;
- inability to maintain our prices;
- any failure of our current and planned services and software to operate as expected;
- loss of any significant customers or loss of existing customers at a rate greater than we increase our number of new customers or our sales to existing customers;
- unauthorized use or access to content delivered over our network or network failures;
- failure of a significant number of customers to pay our fees on a timely basis or at all or failure to continue to purchase our services in accordance with their contractual commitments; and
- inability to attract high-quality customers to purchase and implement our current and planned services.

***Future changes in financial accounting standards may adversely affect our reported results of operations.***

A change in accounting standards can have a significant effect on our reported results. New accounting pronouncements and interpretations of accounting pronouncements have occurred and may occur in the future. These new accounting pronouncements may adversely affect our reported financial results. For example, beginning in 2006, under SFAS No. 123(R), we are required to account for our stock-based awards as a compensation expense and our net income and net income per share is significantly reduced. Previously, we recorded stock-based compensation expense only in connection with option grants that have an exercise price below fair market value. For option grants that have an exercise price at fair market value, we calculated compensation expense and disclosed its impact on net income (loss) and net income (loss) per share, as well as the impact of all stock-based compensation expense in a footnote to the consolidated financial statements. SFAS No. 123(R) required us to adopt the new accounting provisions beginning in our first quarter of 2006, and requires us to expense stock-based awards, including shares issued under our employee stock purchase plan, stock options, restricted stock, deferred stock units and restricted stock units, as compensation cost. As a result, our earnings per share is likely to be significantly lower even if our revenues increase.

***If we are unable to develop new services and enhancements to existing services, and if we fail to predict and respond to emerging technological trends and customers' changing needs, our operating results may suffer.***

The market for our services is characterized by rapidly changing technology, evolving industry standards and new product and service introductions. Our operating results depend on our ability to develop and introduce new services into existing and emerging markets. The process of developing new technologies is complex and uncertain; we must commit significant resources to developing new services or enhancements to our existing services before knowing whether our investments will result in services the market will accept. Furthermore, we may not execute successfully our technology initiatives because of errors in planning or timing, technical hurdles that we fail to overcome in a timely fashion, misunderstandings about market demand or a lack of appropriate resources. Failures in execution or market acceptance of new services we introduce could result in competitors providing those solutions before we do and, consequently, loss of market share, revenues and earnings.



***Any unplanned interruption in the functioning of our network or services could lead to significant costs and disruptions that could reduce our revenues and harm our business, financial results and reputation.***

Our business is dependent on providing our customers with fast, efficient and reliable distribution of application and content delivery services over the Internet. For our core services, we currently provide a standard guarantee that our networks will deliver Internet content 24 hours a day, 7 days a week, 365 days a year. If we do not meet this standard, our customer does not pay for all or a part of its services on that day. Our network or services could be disrupted by numerous events, including natural disasters, failure or refusal of our third-party network providers to provide the necessary capacity, power losses and intentional disruptions of our services, such as disruptions caused by software viruses or attacks by unauthorized users. Although we have taken steps to prevent such disruptions, there can be no assurance that attacks by unauthorized users will not be attempted in the future, that our enhanced security measures will be effective or that a successful attack would not be damaging. Any widespread interruption of the functioning of our network or services would reduce our revenues and could harm our business, financial results and reputation.

***As part of our business strategy, we have entered into and may enter into or seek to enter into business combinations and acquisitions that may be difficult to integrate, disrupt our business, dilute stockholder value or divert management attention.***

In June 2005, we completed our acquisition of Speedera. We may seek to enter into additional business combinations or acquisitions in the future. Acquisitions are typically accompanied by a number of risks, including the difficulty of integrating the operations and personnel of the acquired companies, the potential disruption of our ongoing business, the potential distraction of management, expenses related to the acquisition and potential unknown liabilities associated with acquired businesses. Any inability to integrate completed acquisitions in an efficient and timely manner could have an adverse impact on our results of operations. If we are not successful in completing acquisitions that we may pursue in the future, we may be required to reevaluate our business strategy, and we may incur substantial expenses and devote significant management time and resources without a productive result. In addition, future acquisitions could require use of substantial portions of our available cash or, as in the Speedera acquisition, dilutive issuances of securities. Future acquisitions or attempted acquisitions could also have an adverse effect on our ability to remain profitable.

***Because our services are complex and are deployed in complex environments, they may have errors or defects that could seriously harm our business.***

Our services are highly complex and are designed to be deployed in and across numerous large and complex networks. From time to time, we have needed to correct errors and defects in our software. In the future, there may be additional errors and defects in our software that may adversely affect our services. We may not have in place adequate quality assurance procedures to ensure that we detect errors in our software in a timely manner. If we are unable to efficiently fix errors or other problems that may be identified, or if there are unidentified errors that allow persons to improperly access our services, we could experience loss of revenues and market share, damage to our reputation, increased expenses and legal actions by our customers.

***We may have insufficient transmission and server capacity, which could result in interruptions in our services and loss of revenues.***

Our operations are dependent in part upon transmission capacity provided by third-party telecommunications network providers. In addition, our distributed network must be sufficiently robust to handle all of our customers' traffic. We believe that we have access to adequate capacity to provide our services; however, there can be no assurance that we are adequately prepared for unexpected increases in bandwidth demands by our customers. In addition, the bandwidth we have contracted to purchase may become unavailable for a variety of reasons, including payment disputes or network providers going out of business. Any failure of these network providers to provide the capacity we require, due to financial or other reasons, may result in a reduction in, or interruption of, service to our customers. If we do not have access to third-party transmission capacity, we could lose customers. If we are unable to obtain transmission capacity on terms commercially acceptable to us

or at all, our business and financial results could suffer. We may not be able to deploy on a timely basis enough servers to meet the needs of our customer base or effectively manage the functioning of those servers. In addition, damage or destruction of, or other denial of access to, a facility where our servers are housed could result in a reduction in, or interruption of, service to our customers.

***If the estimates we make, and the assumptions on which we rely, in preparing our financial statements prove inaccurate, our actual results may be adversely affected.***

Our financial statements have been prepared in accordance with accounting principles generally accepted in the United States of America. The preparation of these financial statements requires us to make estimates and judgments about, among other things, taxes, revenue recognition, stock-based compensation costs, capitalization of internal-use software, contingent obligations, doubtful accounts and restructuring charges. These estimates and judgments affect the reported amounts of our assets, liabilities, revenues and expenses, the amounts of charges accrued by us, such as those made in connection with our restructuring charges, and related disclosure of contingent assets and liabilities. We base our estimates on historical experience and on various other assumptions that we believe to be reasonable under the circumstances. If our estimates or the assumptions underlying them are not correct, we may need to accrue additional charges that could adversely affect our results of operations, which in turn could adversely affect our stock price.

***If we are unable to retain our key employees and hire qualified sales and technical personnel, our ability to compete could be harmed.***

Our future success depends upon the continued services of our executive officers and other key technology, sales, marketing and support personnel who have critical industry experience and relationships that they rely on in implementing our business plan. There is increasing competition for talented individuals in the areas in which our primary offices are located. This affects both our ability to retain key employees and hire new ones. None of our officers or key employees is bound by an employment agreement for any specific term. The loss of the services of any of our key employees could delay the development and introduction of, and negatively impact our ability to sell, our services.

***If our license agreement with MIT terminates, our business could be adversely affected.***

We have licensed technology from MIT covered by various patents, patent applications and copyrights relating to Internet content delivery technology. Some of our core technology is based in part on the technology covered by these patents, patent applications and copyrights. Our license is effective for the life of the patents and patent applications; however, under limited circumstances, such as a cessation of our operations due to our insolvency or our material breach of the terms of the license agreement, MIT has the right to terminate our license. A termination of our license agreement with MIT could have a material adverse effect on our business.

***We may need to defend our intellectual property and processes against patent or copyright infringement claims, which would cause us to incur substantial costs.***

Other companies or individuals, including our competitors, may hold or obtain patents or other proprietary rights that would prevent, limit or interfere with our ability to make, use or sell our services or develop new services, which could make it more difficult for us to increase revenues and improve or maintain profitability. Companies holding Internet-related patents or other intellectual property rights are increasingly bringing suits alleging infringement of such rights. Any litigation or claims, whether or not valid, could result in substantial costs and diversion of resources and require us to do one or more of the following:

- cease selling, incorporating or using products or services that incorporate the challenged intellectual property;
- pay substantial damages;

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- obtain a license from the holder of the infringed intellectual property right, which license may not be available on reasonable terms or at all; or
- redesign products or services.

If we are forced to take any of these actions, our business may be seriously harmed. In the event of a successful claim of infringement against us and our failure or inability to obtain a license to the infringed technology, our business and operating results could be materially adversely affected.

### ***Our business will be adversely affected if we are unable to protect our intellectual property rights from unauthorized use or infringement by third parties.***

We rely on a combination of patent, copyright, trademark and trade secret laws and restrictions on disclosure to protect our intellectual property rights. We have previously brought lawsuits against entities that we believe are infringing on our intellectual property rights. These legal protections afford only limited protection. Monitoring unauthorized use of our services is difficult and we cannot be certain that the steps we have taken will prevent unauthorized use of our technology, particularly in foreign countries where the laws may not protect our proprietary rights as fully as in the United States. Although we have licensed from other parties proprietary technology covered by patents, we cannot be certain that any such patents will not be challenged, invalidated or circumvented. Furthermore, we cannot be certain that any pending or future patent applications will be granted, that any future patent will not be challenged, invalidated or circumvented, or that rights granted under any patent that may be issued will provide competitive advantages to us.

### ***We face risks associated with international operations that could harm our business.***

We have operations in several foreign countries and may continue to expand our sales and support organizations internationally. Such expansion could require us to make significant expenditures. We are increasingly subject to a number of risks associated with international business activities that may increase our costs, lengthen our sales cycle and require significant management attention. These risks include:

- increased expenses associated with marketing services in foreign countries;
- currency exchange rate fluctuations;
- unexpected changes in regulatory requirements resulting in unanticipated costs and delays;
- interpretations of laws or regulations that would subject us to regulatory supervision or, in the alternative, require us to exit a country, which could have a negative impact on the quality of our services or our results of operations;
- longer accounts receivable payment cycles and difficulties in collecting accounts receivable; and
- potentially adverse tax consequences.

### ***Any failure to meet our debt obligations would damage our business.***

We have long-term debt. As of June 30, 2006, our total long-term debt was \$200.0 million. If we are unable to remain profitable or if we use more cash than we generate in the future, our level of indebtedness could adversely affect our future operations by increasing our vulnerability to adverse changes in general economic and industry conditions and by limiting or prohibiting our ability to obtain additional financing for future capital expenditures, acquisitions and general corporate and other purposes. In addition, if we are unable to make interest or principal payments when due, we would be in default under the terms of our long-term debt obligations, which would result in all principal and interest becoming due and payable which, in turn, would seriously harm our business.

### ***Internet-related and other laws could adversely affect our business.***

Laws and regulations that apply to communications and commerce over the Internet are becoming more prevalent. In particular, the growth and development of the market for online commerce has prompted calls

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for more stringent tax, consumer protection and privacy laws, both in the United States and abroad, that may impose additional burdens on companies conducting business online or providing Internet-related services such as ours. This could negatively affect both our business directly as well as the businesses of our customers, which could reduce their demand for our services. Tax laws that might apply to our servers, which are located in many different jurisdictions, could require us to pay additional taxes that would adversely affect our continued profitability. We have recorded certain tax reserves to address potential exposures involving our sales and use and franchise tax positions. These potential tax liabilities result from the varying application of statutes, rules, regulations and interpretations by different jurisdictions. Our reserves, however, may not be adequate to reflect our total actual liability. Internet-related laws remain largely unsettled, even in areas where there has been some legislative action. The adoption or modification of laws or regulations relating to the Internet or our operations, or interpretations of existing law, could adversely affect our business.

***Provisions of our charter documents, our stockholder rights plan and Delaware law may have anti-takeover effects that could prevent a change in control even if the change in control would be beneficial to our stockholders.***

Provisions of our amended and restated certificate of incorporation, amended and restated by-laws and Delaware law could make it more difficult for a third party to acquire us, even if doing so would be beneficial to our stockholders. In addition, our Board of Directors has adopted a stockholder rights plan the provisions of which could make it more difficult for a potential acquirer of Akamai to consummate an acquisition transaction without the approval of our Board of Directors.

***If we are required to seek additional funding, such funding may not be available on acceptable terms or at all.***

If our revenues decrease or grow more slowly than we anticipate, if our operating expenses increase more than we expect or cannot be reduced in the event of lower revenues, or if we seek to acquire significant businesses or technologies, we may need to obtain funding from outside sources. If we are unable to obtain this funding, our business would be materially and adversely affected. In addition, even if we were to find outside funding sources, we might be required to issue securities with greater rights than the securities we have outstanding today. We might also be required to take other actions that could lessen the value of our common stock, including borrowing money on terms that are not favorable to us. In addition, we may not be able to raise any additional capital.

***A class action lawsuit has been filed against us and an adverse resolution of such action could have a material adverse effect on our financial condition and results of operations in the period in which the lawsuit is resolved.***

We are named as a defendant in a purported class action lawsuit filed in 2001 alleging that the underwriters of our initial public offering received undisclosed compensation in connection with our initial public offering of common stock in violation of the Securities Act of 1933, as amended, and the Securities Exchange Act of 1934, as amended. See Item 3 of Part I of our annual report on Form 10-K for the year ended December 31, 2005 for more information. Any conclusion of these matters in a manner adverse to us could have a material adverse effect on our financial position and results of operations.

***We may become involved in other litigation that may adversely affect us.***

In the ordinary course of business, we are or may become involved in litigation, administrative proceedings and governmental proceedings. Such matters can be time-consuming, divert management's attention and resources and cause us to incur significant expenses. Furthermore, there can be no assurance that the results of any of these actions will not have a material adverse effect on our business, results of operations or financial condition.

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### **Item 4. Submission of Matters to a Vote of Security Holders**

On May 23, 2006, we held our 2006 Annual Meeting of Stockholders. At the meeting, the following matters were approved by the votes specified below:

1. George Conrades, Martin Coyne and Kim Goodwin were elected to serve as directors of Akamai until the 2009 annual meeting or until their successors are duly elected and qualified. With respect to Mr. Conrades 134,433,871 shares of common stock were voted in favor of his election, and 2,484,271 shares of common stock were withheld. With respect to Mr. Coyne 136,568,846 shares of common stock were voted in favor of his election, and 349,296 shares were withheld. With respect to Ms. Goodwin 135,505,853 shares of common stock were voted in favor of her election, and 1,412,289 shares of common stock were withheld. There were no abstentions or broker non-votes. The terms of Messrs. Graham, Halter, Kight, Leighton, Sagan and Salerno and Ms. Seligman continued after the meeting.

2. The adoption of the Akamai Technologies, Inc. 2006 Stock Incentive Plan was approved by the stockholders. The votes were cast as follows: 92,744,996 shares of common stock voted in favor of adoption; 9,190,015 shares of common stock voted against adoption; 176,598 shares of common stock abstained from voting; and there were 34,806,533 broker non-votes.

3. The ratification of PricewaterhouseCoopers LLP as our independent registered public accounting firm for the year ended December 31, 2006 was approved. The votes were cast as follows: 134,386,760 shares of common stock were voted for the ratification, 2,442,989 shares of common stock were voted against the ratification, and 88,393 shares of common stock abstained from the vote. There were no broker non-votes.

### **Item 5. Other Information**

None

### **Item 6. Exhibits**

The exhibits filed as part of this quarterly report on Form 10-Q are listed in the exhibit index immediately preceding the exhibits and are incorporated herein.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned thereunto duly authorized.

AKAMAI TECHNOLOGIES, INC.

By:

/s/ J. DONALD SHERMAN

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J. Donald Sherman,  
*Chief Financial Officer*

August 9, 2006

**EXHIBIT INDEX**

Exhibit 3.1(A)	Amended and Restated Certificate of Incorporation of the Registrant
Exhibit 3.2(B)	Amended and Restated By-Laws of the Registrant
Exhibit 3.3(C)	Certificate of Designations of Series A Junior Participating Preferred Stock of the Registrant
Exhibit 4.1(B)	Specimen common stock certificate
Exhibit 4.2(D)	Indenture, dated as of December 12, 2003 by and between the Registrant and U.S. Bank National Association
Exhibit 4.4(D)	Rights Agreement, dated September 10, 2002, by and between the Registrant and Equiserve Trust Company, N.A
Exhibit 4.5(E)	Amendment No. 1, dated as of January 29, 2004, to the Rights Agreement, dated as of September 10, 2002, between Akamai Technologies, Inc. and EquiServe Trust Company, N.A., as Rights Agent
Exhibit 10.35@	Form of Executive Change of Control and Severance Agreement
Exhibit 10.36@	Akamai Technologies, Inc. 2006 Executive Severance Pay Plan
Exhibit 10.37(F)	2006 Stock Incentive Plan
Exhibit 31.1	Certification of Chief Executive Officer pursuant to Rule 13a-14(a)/ Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended
Exhibit 31.2	Certification of Chief Financial Officer pursuant to Rule 13a-14(a)/ Rule 15d-14(a) of the Securities Exchange Act of 1934, as amended
Exhibit 32.1	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002
Exhibit 32.2	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002

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- (A) Incorporated by reference to the Registrant’s Quarterly Report on Form 10-Q filed with the Securities and Exchange Commission (the “Commission”) on August 14, 2000.
- (B) Incorporated by reference to the Registrant’s Form S-1 (File No. 333-85679), as amended, filed with the Securities and Exchange Commission on August 21, 1999.
- (C) Incorporated by reference to the Registrant’s Quarterly Report on Form 10-Q filed with the Commission on November 14, 2002.
- (D) Incorporated by reference to the Registrant’s Current Report on Form 8-K filed with the Commission on September 11, 2002.
- (E) Incorporated by reference to the Registrant’s Current Report on Form 8-K filed with the Commission on February 2, 2004.
- (F) Incorporated by reference to the Registrant’s Current Report on Form 8-K filed with the Commission on May 26, 2006.
- @ Management contract or compensatory plan or arrangement.

AKAMAI TECHNOLOGIES, INC.

FORM OF  
CHANGE OF CONTROL AND SEVERANCE AGREEMENT

This Change of Control and Severance Agreement (the "Agreement") is made and entered into by and between \_\_\_\_\_ (the "Executive") and Akamai Technologies, Inc. (the "Company"), effective as of the last date set forth by the signatures of the parties below (the "Effective Date").

**RECITALS**

A. It is expected that the Company from time to time will consider the possibility of its acquisition by another company or another Change of Control Event (as defined below). The Board of Directors of the Company (the "Board") recognizes that such consideration, and the possibility that the Executive's employment could be terminated by the Company for a reason other than for cause, can be distractions to the Executive and can cause the Executive to consider alternative employment opportunities. The Board has determined that it is in the best interests of the Company and its stockholders to assure that the Company will have the continued dedication and objectivity of the Executive, notwithstanding the possibility, threat or occurrence of a Change of Control Event of the Company or the termination by the Company of the Executive's employment for a reason other than for Cause (as defined below).

B. The Board believes that it is in the best interests of the Company and its stockholders to provide the Executive with an incentive to continue his or her employment with the Company, or a wholly-owned subsidiary of the Company, as the case may be, and to motivate the Executive to maximize the value of the Company upon a Change of Control Event for the benefit of its stockholders.

C. The Board believes that it is imperative to provide the Executive with certain benefits upon a Change of Control Event or upon the termination of the Executive's employment following a Change of Control Event for a reason other than Cause, thereby encouraging the Executive to remain with the Company notwithstanding the possibility of a Change of Control Event or termination of employment for a reason other than for Cause.

The Company and the Executive hereby agree as follows:

1. **Term of Agreement.** This Agreement shall terminate upon the date that all obligations of the Company and the Executive with respect to this Agreement have been satisfied.

2. **At-Will Employment.** The Company and the Executive acknowledge that the Executive's employment is and shall continue to be at-will, as defined under applicable law, and may be terminated at any time by either party, with or without cause.

3. **Change of Control Event.** If: (i) the Executive is employed by the Company as of the date of a Change of Control Event; and (ii) within one year of the Change of Control Event the Executive's employment is terminated by the surviving entity for any reason other than for Cause, including the Executive's voluntary termination for Good Reason, then the Executive shall be entitled to:

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- (a) full acceleration of the vesting of the Executive's stock options so that such stock options become 100% vested; and
- (b) severance pay and benefits, all of which shall be paid less applicable withholdings for taxes and other deductions required by law, consisting of:
  - (i) A lump sum payment equal to one year of the Executive's then-current base salary;
  - (ii) A lump sum payment equal to the annual incentive bonus at target that would have been payable to the Executive under the Company's Executive Bonus Plan in effect immediately before the Change of Control Event, if any, in the year of the Executive's termination had both the Company and the Executive achieved the target bonus objectives set forth in such Executive's Bonus Plan during such year; and
  - (iii) Reimbursement for up to 12 months of the amount paid by the Executive for continued health and dental insurance coverage under the Consolidated Omnibus Budget Reconciliation Act (COBRA). In order to receive this benefit, the Executive must timely elect COBRA continuation coverage in accordance with the Company's or surviving entity's usual COBRA procedures.

All payments and benefits under this Section 3 are conditioned upon the Executive's execution of a separation agreement acceptable to and provided by the surviving entity that contains, among other provisions, a full release of claims and, where permitted by applicable law, an agreement not to compete with the surviving entity for one year following the Executive's termination.

4. Definitions.

- (a) For the purposes of this Agreement, "Change of Control Event" is defined as set forth in Section 9(c)(1)(b) of the Akamai Technologies, Inc. 2006 Stock Incentive Plan, which definition is incorporated herein by reference.
- (b) For the purposes of this Agreement, "Cause" is defined as set forth in Section 3 of the Akamai Technologies, Inc. 2006 Executive Severance Pay Plan and Summary Plan Description, which definition is incorporated herein by reference.
- (c) For the purposes of this Agreement, "Good Reason" is defined as (i) a material reduction in the Executive's compensation and benefits (including without limitation any bonus plan or indemnity agreement) not agreed to in writing by the Executive; (ii) the assignment to the Executive of duties and/or responsibilities that are materially inconsistent with those associated with the Executive's position; or (iii) a requirement, not agreed to in writing by the Executive, that the Executive relocate to, or perform his or her principal job functions at, an office that is more than twenty-five (25) miles from the office at which the Executive was previously performing his or her principal job functions.

5. Golden Parachute Excise Taxes. Anything in this Agreement to the contrary notwithstanding, in the event it shall be determined that any payment or distribution, or any acceleration of vesting of any benefit or award, by the Company or its affiliated companies to or for the benefit of the Executive, payable within the meaning of Section 280G of the Internal Revenue Code (the "Code") (whether paid or payable, distributed or distributable or accelerated or subject to acceleration pursuant to the terms of this Agreement or otherwise, but determined without regard to any additional payments required under this Section 5) (a "Payment") would be subject to the excise tax imposed by Section 4999 of the Code, or any interest or penalties are incurred by the Executive with respect to such excise tax

(such excise tax, together with any such interest and penalties, are hereinafter collectively referred to as the "Excise Tax"), then the Executive shall be entitled to receive an additional payment (a "Gross-Up Payment") on an amount such that after payment by the Executive of all taxes imposed upon the Gross-Up Payment and any interest or penalties imposed with respect to such taxes, the Executive retains an amount of the Gross-Up Payment equal to the sum of: (a) the Excise Tax imposed upon the Payments; and (b) the product of any deductions disallowed because of the inclusion of the Gross-Up Payment in the Executive's adjusted gross income and the highest applicable marginal rate of federal income taxation for the calendar year in which the Gross-Up Payment is to be made. For purposes of determining the amount of the Gross-Up Payment, the Executive shall be deemed to have: (a) paid federal income taxes at the highest marginal rates of federal income taxation for the calendar year in which the Gross-Up Payment is to be made; (b) paid applicable state and local income taxes at the highest rate of taxation for the calendar year in which the Gross-Up Payment is to be made, net of the maximum reduction in federal income taxes which could be obtained from deduction of such state and local taxes; and (c) otherwise allowable deductions for federal income tax purposes at least equal to those which would be disallowed because of the inclusion of the Gross-Up Payment in the Executive's adjusted gross income. The payment of a Gross-Up Payment under this Section 5 shall in no event be conditioned upon the Executive's termination of employment or the receipt of severance benefits under this Agreement.

6. Successors.

(a) Company's Successors. Any successor to the Company (whether direct or indirect and whether by purchase, merger, consolidation, liquidation or otherwise) to all or substantially all of the Company's business and/or assets shall assume the obligations under this Agreement and agree expressly to perform the obligations under this Agreement in the same manner and to the same extent as the Company would be required to perform such obligations in the absence of a succession. For all purposes under this Agreement, the term "Company" shall include any successor to the Company's business and/or assets which executes and delivers the assumption agreement described in this Section 7(a), or which becomes bound by the terms of this Agreement by operation of law.

(b) Executive's Successors. The terms of this Agreement and all rights of the Executive hereunder shall inure to the benefit of, and be enforceable by, the Executive's personal or legal representatives, executors, administrators, heirs, distributees, devisees and legatees.

7. Miscellaneous Provisions.

(a) Waiver. No provision of this Agreement shall be modified, waived or discharged unless the modification, waiver or discharge is agreed to in writing and signed by the Executive and by an authorized officer of the Company (other than the Executive). No waiver by either party of any breach of, or of compliance with, any condition or provision of this Agreement by the other party shall be considered a waiver of any other condition or provision or of the same condition or provision at another time.

(b) Whole Agreement. No agreements, representations or understandings (whether oral or written and whether express or implied) which are not expressly set forth in this Agreement have been made or entered into by either party with respect to the subject matter hereof. This Agreement represents the entire understanding of the Company and the Executive with respect to the subject matter of this Agreement and this Agreement supersedes all prior agreements, arrangements and understandings regarding the subject matter of this Agreement; provided, however, that this Plan shall not be deemed to terminate or replace, but shall be deemed to supplement, (a) provisions in restricted stock unit agreements entered into with Executives that relate to the effect of a termination of employment or (b) provisions in stock option agreements or the Company's Stock Incentive Plans that that provide for the automatic

acceleration of vesting of options upon a Change of Control Event. If stock option vesting acceleration is triggered and severance is paid pursuant to this Agreement, the Executive acknowledges and agrees that he or she shall not be entitled to any additional stock option vesting or severance payment pursuant to any prior agreement, arrangement or understanding or pursuant to any other severance pay plan, including, but not limited to, the Akamai Technologies, Inc. 2006 Executive Severance Pay Plan and Summary Plan Description.

(c) Choice of Law. The validity, interpretation, construction and performance of this Agreement shall be governed by the laws of the Commonwealth of Massachusetts.

(d) Severability. The invalidity or unenforceability of any provision or provisions of this Agreement shall not affect the validity or enforceability of any other provision hereof, which shall remain in full force and effect.

(e) Counterparts. This Agreement may be executed in counterparts, each of which shall be deemed an original, but all of which together will constitute one and the same instrument.

IN WITNESS WHEREOF, each of the parties has executed this Agreement, in the case of the Company by its duly authorized officer, as of the day and year set forth below.

AKAMAI TECHNOLOGIES, INC.

EXECUTIVE

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Signature

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Print Name

\_\_\_\_\_  
Title

Dated: \_\_\_\_\_, 2006

Dated: \_\_\_\_\_, 2006

**AKAMAI TECHNOLOGIES, INC.'S  
EXECUTIVE SEVERANCE PAY PLAN  
AND SUMMARY PLAN DESCRIPTION**

Effective July 18, 2006

1. **Establishment of the Plan.** Akamai Technologies, Inc. (referred to herein collectively with its United States subsidiaries as “Akamai” or the “Company”) hereby establishes an unfunded “Executive Severance Pay Plan” (the “Plan”) which is intended to be a welfare benefit plan within the meaning of Section 3(1) of the Employee Retirement Income Security Act of 1974, as amended (“ERISA”). The Plan is in effect for Akamai executives who are members of the Office of the CEO (or its successor group), excluding the Chief Executive Officer and the Executive Chairman (“Executives”), at the time that they are terminated.

2. **Purpose.** The Plan is for the purpose of assisting Executives of Akamai who are involuntarily terminated for reasons other than “cause” and to resolve fully and finally all potential issues arising out of their employment. This Plan supersedes the provisions of any other agreement(s) an Executive may have regarding payments to be made upon termination of employment, including but not limited to, the acceleration of stock options and/or any lump sum payment an Executive may receive in the event of termination following a Change of Control, as that term is defined in such agreement(s); provided, however, that this Plan shall not be deemed to terminate or replace, but shall be deemed to supplement, (a) provisions in restricted stock unit agreements entered into with Executives that relate to the effect of a termination of employment or (b) provisions in stock option agreements or the Company’s Stock Incentive Plans that provide for the automatic acceleration of vesting of options upon a Change in Control Event. This Plan is intended to operate and provide benefits in conjunction with the Change of Control benefits for Executives approved by the Company’s Board of Directors on July 18, 2006.

3. **Definition of Termination for Cause.** For the purposes of this Plan, “Cause” is defined as (i) any act or omission by an Executive which has an adverse effect on Akamai’s business or on the Executive’s ability to perform services for Akamai, including, without limitation, the commission of any crime (other than ordinary traffic violations), or (ii) refusal or failure to perform assigned duties, serious misconduct, or excessive absenteeism, or (iii) refusal or failure to comply with Akamai’s Code of Business Ethics. Whether an Executive has been terminated for “cause” shall be determined in the sole discretion of the Plan Administrator after consultation with appropriate members of Akamai’s management.

4. **Eligibility.** Eligibility to participate in the Plan, which is to be determined in the sole discretion of the Plan Administrator, is limited to regular full-time Executives who are involuntarily terminated by Akamai or any of its United States based subsidiaries on or after July 18, 2006 and who have signed a separation agreement acceptable to and provided by the Company that contains, among other provisions, a full release of claims and, where permitted by applicable law, an agreement not to compete with the Company for one year following such termination, in such forms and within such times as may be reasonably determined by the Company.

The following are NOT eligible for severance pay under this Plan:

(a) an Executive who resigns voluntarily, including but not limited to an Executive who is offered an employment opportunity with any purchaser or other successor of Akamai, its business operations or any part thereof (regardless of whether or not such employment opportunity is accepted);

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- (b) an Executive who fails to continue in the employ of Akamai, satisfactorily performing his or her assigned duties, until the date actually set for his or her involuntary termination;
- (c) an Executive who does not sign and return a separation agreement acceptable to and provided by the Company that contains, among other things, a release (the "Release") in accordance with Section 5 below;
- (d) an Executive who fails to return all of Akamai's property in his or her possession or under his or her control, including, but not limited to, intellectual property and other confidential information;
- (e) an Executive who, despite Akamai's request, fails to execute any documents evidencing Akamai's interest in and to any intellectual property;
- (f) an Executive who is not employed on the United States payroll of the Company or any of its U.S.-based subsidiaries;
- (g) an Executive who is not a member of the Office of the CEO (or its successor group);
- (h) the Chief Executive Officer;
- (i) the Executive Chairman;
- (j) an Executive who becomes totally disabled or dies prior to the date set for his or her involuntary termination by Akamai; and
- (k) an Executive who is terminated for "Cause."

5. **Severance Pay Benefits.** Any Executive terminated for any reason other than "Cause" as defined above shall be entitled to the following severance pay benefits, all of which shall be paid less applicable withholdings for taxes and other deductions required by law:

- (a) A lump sum payment equal to one year of the Executive's then-current base salary.
- (b) A lump sum payment equal to the annual incentive bonus at target that would have been payable to the Executive under the Company's then-current Executive Bonus Plan, if any, in the year of the Executive's termination had both the Company and the Executive achieved the target bonus objectives set forth in such Executive's Bonus Plan during such year.
- (c) Reimbursement for up to 12 months of the amount paid by the Executive for continued health and dental insurance coverage under the Consolidated Omnibus Budget Reconciliation Act (COBRA). In order to receive this benefit, the Executive must timely elect COBRA continuation coverage in accordance with the Company's usual COBRA procedures.

All payments and benefits under this Section 5 are conditioned upon the Executive's satisfaction of all eligibility requirements under this Plan, including but not limited to, the execution of a separation agreement acceptable to and provided by the Company that contains, among other provisions, a full release of claims and, where permitted by applicable law, an agreement not to compete with the Company for one year following the Executive's termination. The payments and benefits described in Sections 5(a) and 5(b) shall be provided within thirty (30) days of the Executive's execution of the separation agreement described herein.

6. **No Acceleration or Deferral.** Neither the Executive nor the Company shall have the right to accelerate or defer the delivery of the payments to be made pursuant to this Plan. If the payments to be made under this Plan are determined to be “nonqualified deferred compensation” within the meaning of Section 409A of the Internal Revenue Code of 1986, as amended and the guidance issued thereunder (“Section 409A”), and the Executive is a “specified employee” within the meaning of Section 409A, then the delivery of any payments to be made hereunder will be delayed to the date that is six months following the Executive’s termination date.

7. **Funding.** All cash payments under the Plan shall be funded solely from Akamai’s general assets.

8. **Duration of Plan.** The initial term of the Plan shall commence effective July 18, 2006 through December 31, 2006 and shall automatically renew for successive one year periods unless otherwise terminated by the Company. The Plan may be amended or terminated at Akamai’s discretion without prior notice at any time.

9. **Plan Administration.** The general administration of the Plan herein set forth and the responsibility for carrying out its provisions shall be vested in the Plan Administrator. The Plan Administrator shall be the “Administrator” within the meaning of section 3(16) of ERISA and shall have all the responsibilities and duties contained therein. Akamai is the Plan Administrator of the Plan. The Board of Directors of Akamai may delegate to an Administrative Committee the day-to-day operation and administration of the Plan.

The Plan Administrator shall discharge its duties with respect to the Plan solely in the interest of the participants and their beneficiaries, with the care, skill, prudence and diligence under the circumstances then prevailing that a prudent person acting in a like capacity and familiar with such matters would use in the conduct of an enterprise of a like character and with like objectives. However, the inclusion of this language in the Plan is for the sole purpose of informing the Plan Administrator of the applicable standard of care under ERISA. It is not intended that this provision impose any additional duties, responsibilities, or liabilities than would otherwise apply under ERISA.

The Plan Administrator shall have such powers as are necessary to discharge its duties, including, but not limited to, interpretation and construction of the Plan, sole discretion to determine all questions of eligibility, participation and benefits and all other related or incidental matters. The Plan Administrator shall decide all such questions in accordance with the terms of the controlling legal documents and applicable law, and its decision will be binding on Akamai, the participant, the participant’s spouse or other dependent or beneficiary and all other interested parties.

The Plan Administrator may adopt rules and procedures of uniform applicability in its interpretation and implementation of the Plan.

The Plan Administrator may require each participant to submit, in such form as it shall deem reasonable and acceptable, proof of any information which the Plan Administrator finds necessary or desirable for the proper administration of the Plan.

The Plan Administrator shall maintain such records as are necessary to carry out the provisions of the Plan. The Plan Administrator shall also make all disclosures which are required by ERISA and any subsequent amendments thereto.

10. **Questions and Claims Procedure.** Any questions concerning eligibility to participate in the Plan and the payment of any severance pay or benefits hereunder should be directed to the

Administrative Committee. The Plan will comply with the Claims Procedure set forth in ERISA regulations at Title 29 C.F.R. § 2560.503-1.

10.1. **Claim for Benefits.**

(a) Any person claiming benefits under the Plan (“Claimant”) may be required to submit an application therefor, together with such other documents and information as the Administrative Committee may require (“Application”).

(b) Within ninety (90) days following receipt of the Application, the Administrative Committee’s authorized delegate will review the claim and furnish the Claimant with written notice of the decision rendered with respect to the Application.

(c) Should special circumstances require an extension of time for processing the claim, written notice of the extension will be furnished to the Claimant prior to the expiration of the initial ninety (90) day period.

(i) The notice will indicate the special circumstances requiring an extension of time and the date by which a final decision is expected to be rendered.

(ii) In no event will the period of the extension exceed ninety (90) days from the end of the initial (90) day period.

10.2 **Content of Denial.** In the case of a denial of the Claimant’s Application, the written notice will set forth:

(a) The specific reasons for the denial;

(b) References to the Plan provisions upon which the denial is based;

(c) A description of any additional information or material necessary for perfection of the Application (together with an explanation of why the material or information is necessary); and

(d) An explanation of the Plan’s claim review procedure.

10.3 **Appeals.** In order to appeal the decision rendered with respect to his or her Application or with respect to the amount of his or her benefit, the Claimant must follow the procedures set forth in this Section 10.3.

(a) The appeal must be made in writing:

(i) If the claim was expressly rejected, within sixty-five (65) days after the date of notice of the decision with respect to the Application; or

(ii) If the claim was neither approved nor denied within the applicable period provided in Section 10.1 above, within sixty-five (65) days after the expiration of that period.

(b) If the Claimant does not file the appeal within this time period (or request in writing an extension from the Administrative Committee), the Claimant will be precluded from appealing the decision at a later time.

(c) The Claimant may request that his or her Application be given a full and fair review by the Administrative Committee. The Claimant may review all pertinent documents and submit issues and comments in writing in connection with the appeal.

(d) The decision of the Administrative Committee will be made promptly, and not later than sixty (60) days after the Administrative Committee's receipt of a request for review, unless special circumstances require an extension of time for processing. In such a case, a decision will be rendered as soon as possible, but not later than one hundred twenty (120) days after receipt of the request for review.

(e) The decision on review will be in writing and will include specific reasons for the decision, written in a manner designed to be understood by the Claimant, with specific references to the pertinent Plan provisions upon which the decision is based.

**11. Tax and Other Withholdings.** Akamai may withhold from any payment under the Plan any federal, state, or local taxes required by law to be withheld with respect to such payment and such sum as Akamai may reasonably estimate is necessary to cover any taxes for which Akamai may be liable and which may be assessed with regard to such payment. Akamai may also withhold sums to cover an Executive's share of any applicable group health insurance premiums. Akamai may also withhold sums owed to Akamai by an Executive which have not been repaid in full before the time for payment of any benefits due under this Plan.

**12. Agent for Service of Legal Process.** Legal process with respect to claims under the Plan may be served on the Plan Administrator.

**13. Expenses.** All costs and expenses incurred in administering the Plan, including the expenses of the Plan Administrator, shall be borne by Akamai.

**14. Plan Not an Employment Contract.** The Plan is not a contract between Akamai and any Executive, nor is it a condition of employment of any Executive. Nothing contained in the Plan gives, or is intended to give, any Executive the right to be retained in the service of Akamai, or to interfere with the right of Akamai to discharge or terminate the employment of any Executive at any time and for any reason. Except as provided in paragraph 2 above, no Executive shall have the right or claim to benefits beyond those expressly provided in this Plan. All rights and claims are limited as set forth in the Plan.

**15. Indemnification.** To the extent permitted by law, the Plan Administrator and all Executives, agents and representatives of the Plan Administrator shall be indemnified by Akamai and saved harmless against any claim and the expenses of defending against such claims, resulting from any action or conduct relating to the administration of the Plan except to the extent that such claims arise from gross negligence, willful neglect, or willful misconduct. However, Akamai will have the right to select counsel and to control the prosecution or defense of any lawsuit. Additionally, Akamai will not be required to indemnify any person for any amount incurred through any settlement unless Akamai consents to the settlement.

**16. Separability.** In case any one or more of the provisions of this Plan (or part thereof) shall be held to be invalid, illegal or unenforceable in any respect, such invalidity, illegality or unenforceability shall not affect the other provisions hereof, and this Plan shall be construed as if such invalid, illegal or unenforceable provisions (or part thereof) never had been contained herein.

**17. Non-Assignability.** No right or interest of any participant in the Plan shall be assignable or transferable in whole or in part either directly or by operation of law or otherwise, including, but not limited to, execution, levy, garnishment, attachment, pledge or bankruptcy, provided, however, that this provision shall not be applicable in the case of obligations of a participant to Akamai.



18. **Amendment or Termination.** Akamai reserves the right, through its Board of Directors, to amend, modify or terminate this Plan at any time.

19. **Integration with Other Pay or Benefits Requirements.** The pay and benefits provided for in the Plan are the maximum benefits that Akamai will pay. To the extent that any federal, state or local law, including, without limitation, so-called “plant closing” laws, requires Akamai to make a payment of any kind to an Executive because of that Executive’s involuntary termination due to a Layoff, Reduction in Force, Plant or Facility Closing, Sale of Business, or similar event, the benefits provided under this Plan shall be reduced in an amount equal to any such payment(s). Akamai intends for the benefits provided under this Plan to satisfy any and all statutory obligations which may arise out of an Executive’s involuntary termination for the foregoing reasons and the Plan Administrator shall so construe and implement the terms of the Plan.

20. **Governing Law.** The Plan and the rights of all persons under the Plan shall be construed in accordance with and under applicable provisions of ERISA, and the regulations thereunder, and the laws of the Commonwealth of Massachusetts to the extent not pre-empted by federal law.

21. **Gender and Number.** Except where otherwise indicated by the context, any masculine gender used herein shall also include the feminine and vice versa, and the definition of any term herein in the singular shall also include the plural, and vice versa.

22. **Statement of ERISA Rights.** Participants in the Plan are entitled to certain rights and protections under ERISA. ERISA provides that all Plan participants shall be entitled to:

(a) Examine, without charge, at the Plan Administrator’s office all Plan documents, including insurance contracts, collective bargaining agreements, and copies of all documents filed by the Plan with the United States Department of Labor and Internal Revenue Service, such as annual reports and plan descriptions.

(b) Obtain copies of all Plan documents and other plan information upon written request to the Plan Administrator.

The Plan Administrator may make a reasonable charge for the copies.

In addition to creating rights for Plan participants, ERISA imposes duties upon the people who are responsible for the operation of the Plan. The people who operate the Plan, called “fiduciaries” of the Plan, have a duty to do so prudently and in the interest of all Plan participants and beneficiaries. No one, including Akamai or any other person, may fire a participant or otherwise discriminate against the participant in any way for the purpose of preventing the participant from obtaining a benefit or exercising his or her rights under ERISA. If a participant’s claim for a benefit is denied in whole or in part, the participant must receive a written explanation of the reason for the denial. The participant has the right to have the Plan Administrator review and reconsider the claim. Under ERISA, there are steps a participant can take to enforce the above rights. For instance, if the participant requests materials from the Plan Administrator and does not receive them within 30 days, the participant may file suit in a federal court. In such a case, the court may require the Plan Administrator to provide the materials and pay the participant up to \$100 a day until the participant receives the materials, unless the materials were not sent because of reasons beyond the control of the Plan Administrator. If a participant has a claim for benefits which is denied or ignored, in whole or in part, the participant may file suit in a state or federal court. If it should happen that Plan fiduciaries misuse the Plan’s money, or if a participant is discriminated against for asserting his or her rights, the participant may seek assistance from the United States Department of Labor, or may file suit in a federal court. The court will decide who should pay court costs and legal fees.

If the participant is successful, the court may order the person whom the participant sued to pay these costs and fees. If the participant loses, the court may order the participant to pay these costs and fees, if, for example, it finds the claim is frivolous. If the participant has any questions about this Plan, the participant should contact the Plan Administrator. If a participant has any questions about this statement or about his or her rights under ERISA, the participant should contact the nearest Area Office of Pension and Welfare Benefits, United States Department of Labor.

MISCELLANEOUS INFORMATION

1. PLAN NAME: Akamai Technologies, Inc.'s 2006 Executive Severance Pay Plan
2. EMPLOYER:  
(PLAN SPONSOR) Akamai Technologies, Inc.  
  
ADDRESS: 8 Cambridge Center  
Cambridge, MA 02142  
  
TELEPHONE: 617-444-3000
3. EMPLOYER ID NUMBER: 04-3432319
4. PLAN NUMBER: 2006.1
5. PLAN ADMINISTRATOR: Akamai Technologies, Inc.  
2006 Executive Severance Pay Plan  
8 Cambridge Center  
Cambridge, MA 02142

**CERTIFICATION OF CHIEF EXECUTIVE OFFICER**

I, Paul Sagan, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Akamai Technologies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2006

/s/ Paul Sagan

Paul Sagan, Chief Executive Officer

**CERTIFICATION OF CHIEF FINANCIAL OFFICER**

I, J. Donald Sherman, certify that:

1. I have reviewed this Quarterly Report on Form 10-Q of Akamai Technologies, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
  - a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles.
  - c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 9, 2006

/s/ J. Donald Sherman

J. Donald Sherman, Chief Financial Officer

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO

SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q of Akamai Technologies, Inc. (the "Company") for the period ended June 30, 2006 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, Paul Sagan, Chief Executive Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 9, 2006

/s/ Paul Sagan

Paul Sagan

Chief Executive Officer

A signed original of this written statement required by Section 906 has been provided to Akamai Technologies, Inc. and will be retained by Akamai Technologies, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.

CERTIFICATION PURSUANT TO 18 U.S.C. SECTION 1350,

AS ADOPTED PURSUANT TO

SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q of Akamai Technologies, Inc. (the "Company") for the period ended June 30, 2006 as filed with the Securities and Exchange Commission on the date hereof (the "Report"), the undersigned, J. Donald Sherman, Chief Financial Officer of the Company, hereby certifies, pursuant to 18 U.S.C. Section 1350, that:

- (1) the Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) the information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 9, 2006

/s/ J. Donald Sherman

J. Donald Sherman  
Chief Financial Officer

A signed original of this written statement required by Section 906 has been provided to Akamai Technologies, In. and will be retained by Akamai Technologies, Inc. and furnished to the Securities and Exchange Commission or its staff upon request.