UNITED STATES SECURITIES AND EXCHANGE COMMISSION Washington, D.C. 20549

FORM 8-K

CURRENT REPORT

Pursuant to Section 13 OR 15(d) of The Securities Exchange Act of 1934

Date of Report: February 4, 2021 (Date of earliest event reported)

AKAMAI TECHNOLOGIES, INC.

(Exact name of registrant as specified in its charter)

0-27275

04-3432319 (IRS Employer Identification No.)

Delaware (State or other jurisdiction of incorporation)

(Commission File Number)

145 Broadway Cambridge, Massachusetts 02142 (Address of principal executive offices) (Zip Code)

Registrant's telephone number, including area code: (617) 444-3000

Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):

Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)

□ Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)

Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))

Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

Securities registered pursuant to Section 12(b) of the Act:

Title of each class	Trading Symbol(s)	Name of each exchange on which registered
Common Stock, \$0.01 par value	AKAM	Nasdaq Global Select Market

Indicate by check mark whether the registrant is an emerging growth company as defined in Rule 405 of the Securities Act of 1933 (§230.405 of this chapter) or Rule 12b-2 of the Securities Exchange Act of 1934 (§240.12b-2 of this chapter).

Emerging growth company \Box

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Item 2.02 Results of Operations and Financial Condition

On February 9, 2021, Akamai Technologies, Inc. announced its financial results for the fiscal quarter and year ended December 31, 2020. The full text of the press release issued in connection with the announcement is furnished as Exhibit 99.1 to this Current Report on Form 8-K.

The information provided under this Form 8-K (including Exhibit 99.1) shall not be deemed "filed" for purposes of Section 18 of the Securities Exchange Act of 1934 (the "Exchange Act") or otherwise subject to the liabilities of that section, nor shall it be deemed incorporated by reference in any filing under the Securities Act of 1933 or the Exchange Act, except as expressly set forth by specific reference in such a filing.

Item 5.02 Departure of Directors or Certain Officers; Election of Directors; Appointment of Certain Officers; Compensatory Arrangements of Certain Officers

On February 9, 2021, the Company announced a re-organization of its business operations into an Edge Technology Group and a Security Technology Group. In connection with the reorganization, on February 4, 2021, the Board of Directors of the Company elected certain individuals who are currently named executive officers to new executive officer positions effective as of March 1, 2021. Adam Karon, age 49, currently General Manager of the Media & Carrier Division, was elected to the position of Chief Operating Officer and General Manager of the Edge Technology Division. He will now oversee management and development of Akamai's delivery and application performance solutions as well as operation of the Akamai Intelligent Edge platform. Rick McConnell, age 55, currently President and General Manager Web Division, was elected to the position of President and General Manager of the Security Technology Group. He will now oversee management and development of Akamai's security products (web, enterprise and carrier). Robert Blumofe, age 56, currently Executive Vice President – Platform and General Manager of the Enterprise Division, was elected Chief Technology Officer. He will now lead Akamai's technology strategy. Biographies for each of these named executive officers are included in the Company's <u>definitive proxy</u> statement on Schedule 14A filed with the Securities and Exchange Commission on April 9, 2020 under "Part One – Corporate Governance Highlights – Our Executive Officers."

In addition, Paul (PJ) Joseph, currently Senior Vice President, Global Media & Carrier Sales, was elected Executive Vice President Global Sales to oversee a unified global sales organization, and Kim Salem-Jackson, currently Senior Vice President Marketing and Global Communications, was elected Executive Vice President and Chief Marketing Officer.

Item 9.01 Financial Statements and Exhibits

(d) Exhibits

The following exhibit relating to Item 2.02 shall be deemed to be furnished, and not filed:

Exhibit No.	Description
99.1	Press Release dated February 9, 2021
104	Cover page interactive data file (the cover page XBRL tags are embedded within the inline XBRL document)

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

Dated: February 9, 2021

AKAMAI TECHNOLOGIES, INC.

/s/ Edward McGowan

Edward McGowan Chief Financial Officer

FOR IMMEDIATE RELEASE

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AKAMAI REPORTS FOURTH QUARTER 2020 AND FULL-YEAR 2020 FINANCIAL RESULTS

Fourth quarter highlights

- Revenue of \$846 million, up 10% year-over-year and up 8% when adjusted for foreign exchange*
- GAAP EPS of \$0.68 and non-GAAP EPS* of \$1.33

Full-year highlights

- Revenue of \$3.2 billion, up 11% year-over-year
- GAAP EPS of \$3.37 and non-GAAP EPS* of \$5.22
- GAAP operating margin of 21% and non-GAAP operating margin* of 31%, exceeding 30% goal
- Cloud Security Solutions revenue exceeded \$1 billion and grew 25% year-over-year

CAMBRIDGE, Mass. – February 9, 2021 – Akamai Technologies, Inc. (NASDAQ: AKAM), the world's most trusted solution for securing and delivering digital experiences, today reported financial results for the fourth quarter and full-year ended December 31, 2020.

"Akamai's strong fourth quarter performance capped off an excellent year in which we surpassed \$3 billion in revenue and achieved record earnings per share," said Dr. Tom Leighton, CEO of Akamai. "In addition, our security portfolio exceeded \$1 billion in revenue, we delivered record traffic levels on our network and we accomplished our 30% non-GAAP operating margin goal. I am very proud of how the Akamai team supported our global customers and billions of internet users who relied on the internet more than ever before during the COVID-19 pandemic. As we look forward to 2021, we expect to continue investing in innovation and new products with the goal of accelerating our market leadership in security, edge computing and video streaming."

Akamai delivered the following results for the fourth quarter and full-year ended December 31, 2020:

Revenue: Revenue for the fourth quarter was \$846 million, a 10% increase over fourth quarter 2019 revenue of \$772 million and an 8% increase when adjusted for foreign exchange.* Total revenue for 2020 was \$3.198 billion compared to \$2.894 billion for 2019, up 11% year-over-year and when adjusted for foreign exchange.*

Revenue by Division⁽¹⁾:

- Web Division revenue for the fourth quarter was \$438 million, up 5% year-over-year and up 4% when adjusted for foreign exchange.* Web Division revenue for 2020 was \$1.666 billion, up 7% year-over-year and when adjusted for foreign exchange.*
- Media and Carrier Division revenue for the fourth quarter was \$408 million, up 15% year-over-year and up 14% when adjusted for foreign exchange.* Media and Carrier Division revenue for 2020 was \$1.532 billion, up 15% year-over-year and when adjusted for foreign exchange.*

Revenue from Cloud Security Solutions⁽²⁾:

• Cloud Security Solutions revenue for the fourth quarter was \$296 million, up 24% year-over-year and up 23% when adjusted for foreign exchange.* Cloud Security Solutions revenue for 2020 was \$1.062 billion, up 25% year-over-year and when adjusted for foreign exchange.*

Revenue from Internet Platform Customers⁽³⁾:

- Revenue from Internet Platform Customers for the fourth quarter was \$58 million, up 11% year-over-year and when adjusted for foreign exchange.* Internet Platform Customers revenue for 2020 was \$204 million, up 8% year-over-year and when adjusted for foreign exchange.*
- Revenue excluding Internet Platform Customers for the fourth quarter was \$789 million, up 9% year-over-year and up 8% when adjusted for foreign exchange.* Revenue excluding Internet Platform Customers for 2020 was \$2.994 billion, up 11% year-over-year and when adjusted for foreign exchange.*

Revenue by Geography:

- U.S. revenue for the fourth quarter was \$467 million, up 5% year-over-year. U.S. revenue for 2020 was \$1.777 billion, up 5% year-over-year.
- International revenue for the fourth quarter was \$379 million, up 16% year-over-year and up 13% when adjusted for foreign exchange.* International revenue for 2020 was \$1.421 billion, up 18% year-over-year and up 19% when adjusted for foreign exchange.*

Income from operations: GAAP income from operations for the fourth quarter was \$135 million, relatively flat from fourth quarter 2019 income from operations of \$135 million. GAAP operating margin for the fourth quarter was 16%, down 2 percentage points from the same period last year. GAAP income from operations for 2020 was \$659 million, a 20% increase from the prior year's GAAP income from operations of \$549 million. Full-year GAAP operating margin was 21%, up 2 percentage points from the same period last year.

Non-GAAP income from operations* for the fourth quarter was \$256 million, a 15% increase from fourth quarter 2019 non-GAAP income from operations of \$222 million. Non-GAAP operating margin* for the fourth quarter was 30%, up 1 percentage point from the same period last year. Non-GAAP income from operations* for 2020 was \$994 million, an 18% increase from the prior year's non-GAAP income from operations of \$844 million. Full year non-GAAP operating margin* was 31%, up 2 percentage points from the same period last year.

Net income: GAAP net income for the fourth quarter was \$113 million, a 5% decrease from fourth quarter 2019 GAAP net income of \$119 million. GAAP net income for 2020 was \$557 million, a 17% increase from the prior year's GAAP net income of \$478 million.

Non-GAAP net income* for the fourth quarter was \$220 million, a 9% increase from fourth quarter 2019 non-GAAP net income of \$202 million. Non-GAAP net income* for 2020 was \$858 million, a 16% increase from the prior year's non-GAAP net income of \$739 million.

EPS: GAAP EPS for the fourth quarter was \$0.68 per diluted share, a 7% decrease from fourth quarter 2019 GAAP EPS of \$0.73 and an 11% decrease when adjusted for foreign exchange.* GAAP EPS for 2020 was \$3.37 per diluted share, a 16% increase from prior year's GAAP EPS of \$2.90 per diluted share and a 16% increase when adjusted for foreign exchange.*

Non-GAAP EPS* for the fourth quarter was \$1.33 per diluted share, an 8% increase from fourth quarter 2019 non-GAAP EPS of \$1.23 and a 6% increase when adjusted for foreign exchange.* Non-GAAP EPS* for 2020 was \$5.22 per diluted share, a 16% increase from prior year's non-GAAP EPS of \$4.49 per diluted share and a 16% increase when adjusted for foreign exchange.*

Adjusted EBITDA*: Adjusted EBITDA* for the fourth quarter was \$364 million, a 14% increase from fourth quarter 2019 Adjusted EBITDA of \$319 million. Adjusted EBITDA margin* for the fourth quarter was 43%, up 2 percentage points from the same period last year. Adjusted EBITDA* for 2020 was \$1.397 billion, a 15% increase from the prior year's Adjusted EBITDA of \$1.211 billion. Adjusted EBITDA margin* was 44%, up 2 percentage points from the same period last year.

Supplemental cash information: Cash from operations for the quarter was \$291 million, or 34% of revenue. Cash from operations for 2020 was \$1.215 billion, or 38% of revenue. Cash, cash equivalents and marketable securities was \$2.5 billion as of December 31, 2020.

Share repurchases: The Company spent \$72.5 million in the fourth quarter to repurchase 0.7 million shares of its common stock at an average price of \$103.32 per share. For the full-year, the Company spent \$193.6 million to repurchase 2.0 million shares of its common stock at an average price of \$98.53 per share. The Company had 163 million shares of common stock outstanding as of December 31, 2020.

- * See Use of Non-GAAP Financial Measures below for definitions
- (1) Revenue by Division A customer-focused reporting view that reflects revenue from customers that are managed by the division
- (2) Revenue from Cloud Security Solutions A product-focused reporting view that reflects revenue from Cloud Security Solutions separately from all other solution categories
- (3) Revenue from Internet Platform Customers Revenue from large Internet platform companies: Amazon, Apple, Facebook, Google, Microsoft and Netflix

Quarterly Conference Call

Akamai will host a conference call today at 4:30 p.m. ET that can be accessed through 1-844-578-9671 (or 1-508-637-5655 for international calls) and using passcode 1944449. A live webcast of the call may be accessed at <u>www.akamai.com</u> in the Investor section. In addition, a replay of the call will be available for two weeks following the conference by calling 1-855-859-2056 (or 1-404-537-3406 for international calls) and using passcode 1944449. The archived webcast of this event may be accessed through the Akamai website.

About Akamai

Akamai secures and delivers digital experiences for the world's largest companies. Akamai's intelligent edge platform surrounds everything, from the enterprise to the cloud, so customers and their businesses can be fast, smart, and secure. Top brands globally rely on Akamai to help them realize competitive advantage through agile solutions that extend the power of their multi-cloud architectures. Akamai keeps decisions, apps and experiences closer to users than anyone - and attacks and threats far away. Akamai's portfolio of edge security, web and mobile performance, enterprise access and video delivery solutions is supported by unmatched customer service, analytics and 24/7/365 monitoring. To learn why the world's top brands trust Akamai, visit www.akamai.com, blogs.akamai.com, or @Akamai on Twitter.

AKAMAI TECHNOLOGIES, INC. CONDENSED CONSOLIDATED BALANCE SHEETS

(in thousands)	De	ecember 31, 2020	D	ecember 31, 2019
ASSETS				
Current assets:				
Cash and cash equivalents	\$	352,917	\$	393,745
Marketable securities		745,156		1,143,249
Accounts receivable, net		660,052		551,943
Prepaid expenses and other current assets		171,406		142,676
Total current assets		1,929,531		2,231,613
Marketable securities		1,398,802		835,384
Property and equipment, net		1,478,272		1,152,153
Operating lease right-of-use assets		793,945		758,450
Acquired intangible assets, net		234,724		179,431
Goodwill		1,674,371		1,600,265
Deferred income tax assets		106,918		76,528
Other assets		147,567		173,062
Total assets	\$	7,764,130	\$	7,006,886
LIABILITIES AND STOCKHOLDERS' EQUITY			-	
Current liabilities:				
Accounts payable	\$	118,546	\$	138,946
Accrued expenses		380,468		334,861
Deferred revenue		76,600		71,223
Operating lease liabilities		154,801		139,463
Other current liabilities		27,755		8,843
Total current liabilities		758,170		693,336
Deferred revenue		5,262		4,368
Deferred income tax liabilities		37,458		29,187
Convertible senior notes		1,906,707		1,839,791
Operating lease liabilities		715,404		692,181
Other liabilities		89,833		90,065
Total liabilities		3,512,834		3,348,928
Total stockholders' equity		4,251,296		3,657,958
Total liabilities and stockholders' equity	\$	7,764,130	\$	7,006,886

AKAMAI TECHNOLOGIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF INCOME

			Thre	ee Months Ended		Year Ended				
(in thousands, except per share data)		nber 31, 020	S	September 30, 2020		December 31, 2019		December 31, 2020		December 31, 2019
Revenue	\$	846,287	\$	792,845	\$	772,123	\$	3,198,149	\$	2,893,617
Costs and operating expenses:										
Cost of revenue ^{(1) (2)}		303,847		283,439		257,750		1,132,672		987,624
Research and development ⁽¹⁾		67,228		66,773		68,898		269,315		261,365
Sales and marketing ⁽¹⁾		140,401		122,749		140,243		510,405		523,883
General and administrative ^{(1) (2)}		162,453		128,365		149,926		547,888		516,093
Amortization of acquired intangible assets		10,894		10,340		9,710		42,049		38,581
Restructuring charge		26,847		21		10,274		37,286		17,153
Total costs and operating expenses		711,670		611,687		636,801		2,539,615		2,344,699
Income from operations		134,617		181,158		135,322		658,534		548,918
Interest income		6,270		6,307		11,402		29,122		34,355
Interest expense		(17,342)		(17,324)		(16,675)		(69,120)		(49,364)
Other income (expense), net		5,415		(2,158)		(609)		(2,454)		(1,428)
Income before provision for income taxes		128,960		167,983		129,440		616,082		532,481
Provision for income taxes		(4,158)		(8,801)		(10,632)		(45,922)		(53,350)
(Loss) income from equity method investment		(11,432)		(559)		292		(13,106)		(1,096)
Net income	\$	113,370	\$	158,623	\$	119,100	\$	557,054	\$	478,035
XX										
Net income per share:	<i>ф</i>		<i>•</i>		^	o - 4	<i>^</i>	0.40	^	• • • •
Basic	\$	0.70	\$	0.97	\$	0.74	\$	3.43	\$	2.94
Diluted	\$	0.68	\$	0.95	\$	0.73	\$	3.37	\$	2.90
Shares used in per share calculations:										
Basic		162,798		162,757		161,737		162,490		162,706
Diluted		165,879		166,519		163,930		165,213		164,573

Includes stock-based compensation (see supplemental table for figures)
 Includes depreciation and amortization (see supplemental table for figures)

AKAMAI TECHNOLOGIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS

		Three Months Ended	Year Ended				
(in thousands)	December 31, 2020	September 30, 2020	December 31, 2019	December 31, 2020	December 31, 2019		
Cash flows from operating activities:							
Net income	\$ 113,370	\$ 158,623	\$ 119,100	\$ 557,054	\$ 478,035		
Adjustments to reconcile net income to net cash provided by operating activities:							
Depreciation and amortization	127,708	118,893	115,800	478,389	440,674		
Stock-based compensation	50,510	50,217	46,878	197,411	187,140		
(Benefit) provision for deferred income taxes	(11,273)	(33,942)	(23,648)	(33,821)	933		
Amortization of debt discount and issuance costs	15,766	15,747	15,096	62,823	45,857		
Other non-cash reconciling items, net	6,743	1,480	4,750	23,027	8,528		
Changes in operating assets and liabilities, net of effects of acquisitions:							
Accounts receivable	(4,942)	20,107	(26,327)	(90,381)	(64,471)		
Prepaid expenses and other current assets	(4,015)	(11,401)	23,352	(25,395)	11,689		
Accounts payable and accrued expenses	(10,607)	97,220	38,210	39,211	8,769		
Deferred revenue	(16,121)	(6,539)	(30,261)	(1,318)	(13,547)		
Other current liabilities	19,739	(523)	4,620	18,101	(17,230)		
Other non-current assets and liabilities	4,215	(7,909)	(5,430)	(10,101)	(28,073)		
Net cash provided by operating activities	291,093	401,973	282,140	1,215,000	1,058,304		
Cash flows from investing activities:							
Cash paid for acquired businesses, net of cash acquired	(128,105)	_	(43,920)	(127,999)	(165,329)		
Cash paid for asset acquisition	—	_	_	(36,376)	—		
Cash paid for equity method investment	—	_	—	—	(36,008)		
Purchases of property and equipment and capitalization of internal-use software development costs	(167,445)	(228,759)	(133,666)	(731,872)	(562,077)		
Purchases of short- and long-term marketable securities	(629,323)	(311,010)	(616,585)	(1,782,849)	(1,990,148)		
Proceeds from sales and maturities of short- and long-term marketable securities	296,838	317,163	205,903	1,628,001	1,085,229		
Other non-current assets and liabilities	10,101	(2,059)	(1,496)	8,121	399		
Net cash used in investing activities	(617,934)	(224,665)	(589,764)	(1,042,974)	(1,667,934)		

AKAMAI TECHNOLOGIES, INC. CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS, continued

		Three Months Ended	Year Ended			
(in thousands)	December 31, 2020	September 30, 2020	December 31, 2019	December 31, 2020	December 31, 2019	
Cash flows from financing activities:						
Proceeds from the issuance of convertible senior notes		_	_	_	1,135,629	
Proceeds from the issuance of warrants	_	_	_	_	185,150	
Purchase of note hedge related to convertible senior notes		_	_	_	(312,225)	
Repayment of convertible senior notes	—	—	—	—	(690,000)	
Proceeds from the issuance of common stock under stock plans	13,963	16,007	13,908	59,775	57,112	
Employee taxes paid related to net share settlement of stock-based awards	(12,529)	(13,369)	(14,150)	(89,828)	(75,266)	
Repurchases of common stock	(72,510)	(13,198)	(42,731)	(193,588)	(334,519)	
Other non-current assets and liabilities	—	—	—	—	(1,558)	
Net cash used in financing activities	(71,076)	(10,560)	(42,973)	(223,641)	(35,677)	
Effects of exchange rate changes on cash and cash equivalents	7,400	4,363	5,116	10,935	2,466	
Net (decrease) increase in cash, cash equivalents and restricted cash	(390,517)	171,111	(345,481)	(40,680)	(642,841)	
Cash, cash equivalents and restricted cash at beginning of period	743,983	572,872	739,627	394,146	1,036,987	
Cash, cash equivalents and restricted cash at end of period	\$ 353,466	\$ 743,983	\$ 394,146	\$ 353,466	\$ 394,146	

AKAMAI TECHNOLOGIES, INC. SUPPLEMENTAL REVENUE DATA – REVENUE BY DIVISION

			Thr	ee Months Ended		Year Ended				
(in thousands)	De	cember 31, 2020	September 30, 2020			December 31, 2019 ⁽¹⁾		December 31, 2020		December 31, 2019 ⁽¹⁾
Web Division	\$	437,904	\$	418,064	\$	416,830	\$	1,666,305	\$	1,556,252
Media and Carrier Division		408,383		374,781		355,293		1,531,844		1,337,365
Total revenue	\$	846,287	\$	792,845	\$	772,123	\$	3,198,149	\$	2,893,617
Revenue growth rates year-over-year:										
Web Division		5 %		8 %		9 %		7 %		8 %
Media and Carrier Division		15		16		8		15		5
Total revenue		10 %		12 %		8 %		11 %		7 %
Revenue growth rates year-over-year, adjusted for the impact of foreign exchange rates ⁽²⁾ :										
Web Division		4 %		7 %		9 %		7 %		9 %
Media and Carrier Division		14		16		8		15		6
Total revenue		8 %		11 %		9 %		11 %		8 %

AKAMAI TECHNOLOGIES, INC.

SUPPLEMENTAL REVENUE DATA - REVENUE FROM CLOUD SECURITY SOLUTIONS

			Thr	ree Months Ended	Year Ended					
(in thousands)	Dec	cember 31, 2020		September 30, 2020		December 31, 2019		December 31, 2020		December 31, 2019
Cloud Security Solutions ⁽³⁾	\$	296,137	\$	265,869	\$	237,913	\$	1,061,622	\$	848,733
CDN and other solutions ⁽⁴⁾		550,150		526,976		534,210		2,136,527		2,044,884
Total revenue	\$	846,287	\$	792,845	\$	772,123	\$	3,198,149	\$	2,893,617
Revenue growth rates year-over-year:							-			
Cloud Security Solutions ⁽³⁾		24 %		23 %		29 %		25 %		29 %
CDN and other solutions ⁽⁴⁾		3		7		1		4		(1)
Total revenue		10 %		12 %		8 %		11 %		7 %
Revenue growth rates year-over-year, adjusted for the impact of foreign exchange rates ⁽²⁾ :										
Cloud Security Solutions ⁽³⁾		23 %		23 %		29 %		25 %		30 %
CDN and other solutions (4)		2		6		1		4		1
Total revenue		8 %	_	11 %		9 %	_	11 %	_	8 %

(1) As of January 1, 2020, Akamai reassigned some of its customers from the Media and Carrier Division to the Web Division and revised historical results in order to reflect the most recent categorization and to provide a comparable view for all periods presented. As the purchasing patterns and required account expertise of customers change over time, Akamai may reassign a customer's division from one to another.

(2) See Use of Non-GAAP Financial Measures below for a definition

(3) Cloud Security Solutions revenue represents revenue from the Security Technology Group, which will be formed on March 1, 2021

(4) CDN and other solutions revenue represents revenue from the Edge Technology Group, which will be formed on March 1, 2021

AKAMAI TECHNOLOGIES, INC. SUPPLEMENTAL REVENUE DATA – REVENUE FROM INTERNET PLATFORM CUSTOMERS

	Three Months Ended							Year Ended			
(in thousands)	December 31, 2020			eptember 30, 2020		December 31, 2019		December 31, 2020		December 31, 2019	
Revenue from Internet Platform Customers	\$ 57,6	77 5	\$	50,618	\$	51,927	\$	203,749	\$	189,428	
Revenue excluding Internet Platform Customers	788,6	10	7	42,227		720,196		2,994,400		2,704,189	
Total revenue	\$ 846,2	87 5	\$7	92,845	\$	772,123	\$	3,198,149	\$	2,893,617	
Revenue growth rates year-over-year:											
Revenue from Internet Platform Customers		11 %		15 %		20 %		8 %		8 %	
Revenue excluding Internet Platform Customers		9		11		7		11		6	
Total revenue		10 %		12 %		8 %		11 %		7 %	
Revenue growth rates year-over-year, adjusted for the impact of foreign exchange rates ⁽¹⁾ :											
Revenue from Internet Platform Customers		11 %		15 %		20 %		8 %		8 %	
Revenue excluding Internet Platform Customers		8		11		8		11		8	
Total revenue		8 %		11 %		9 %	_	11 %		8 %	

AKAMAI TECHNOLOGIES, INC. SUPPLEMENTAL REVENUE DATA – REVENUE BY GEOGRAPHY

		Th	nree Months Ended		Year Ended			
(in thousands)	December 31, 2020		September 30, 2020	December 31, 2019		December 31, 2020		December 31, 2019
U.S.	\$ 467,456	\$	437,381	\$ 446,036	\$	1,777,435	\$	1,694,211
International	378,831		355,464	326,087		1,420,714		1,199,406
Total revenue	\$ 846,287	\$	792,845	\$ 772,123	\$	3,198,149	\$	2,893,617
Revenue growth rates year-over-year:					_		-	
U.S.	5 9	%	6 %	3 %		5 %		1 %
International	16		20	17		18		16
Total revenue	10 9	%	12 %	8 %		11 %		7 %
Revenue growth rates year-over-year, adjusted for the impact of foreign exchange rates ⁽¹⁾ :								
U.S.	5 9	%	6 %	3 %		5 %		1 %
International	13		18	18		19		20
Total revenue	8 9	%	11 %	 9 %	_	11 %	_	8 %

(1) See Use of Non-GAAP Financial Measures below for a definition

AKAMAI TECHNOLOGIES, INC. SUPPLEMENTAL OPERATING EXPENSE DATA

			Thr	ee Months Ended	Year Ended					
(in thousands)	De	December 31, September 30, December 31, 2020 2020 2019				December 31, 2020	Γ	December 31, 2019		
General and administrative expenses:										
Payroll and related costs	\$	51,759	\$	50,159	\$	48,984	\$	199,992	\$	194,232
Stock-based compensation		14,834		14,302		12,808		58,470		52,826
Depreciation and amortization		21,189		20,554		22,167		82,862		78,587
Facilities-related costs		25,136		25,099		27,196		98,805		90,674
(Benefit) provision for doubtful accounts		(584)		(1,627)		(414)		2,881		1,924
Acquisition-related costs		4,390		1,051		726		5,579		1,920
Legal settlements						10,000		275		10,000
License of patent				_				_		(8,855)
Endowment of Akamai Foundation		20,000						20,000		
Professional fees and other expenses		25,729		18,827		28,459		79,024		94,785
Total general and administrative expenses	\$	162,453	\$	128,365	\$	149,926	\$	547,888	\$	516,093
General and administrative expenses– functional ⁽¹⁾ :										
Global functions	\$	51,476	\$	47,559	\$	51,416	\$	193,719	\$	198,077
As a percentage of revenue		6 %		6 %		7 %		6 %		7 %
Infrastructure		87,172		81,365		88,198		325,434		307,500
As a percentage of revenue		10 %		10 %		11 %		10 %		11 %
Other		23,805		(559)		10,312		28,735		10,516
Total general and administrative expenses	\$	162,453	\$	128,365	\$	149,926	\$	547,888	\$	516,093
As a percentage of revenue		19 %		16 %		19 %		17 %	-	18 %
Stock-based compensation:										
Cost of revenue	\$	6,455	\$	6,384	\$	5,562	\$	24,829	\$	22,479
Research and development		12,519		12,722		12,742		48,855		49,685
Sales and marketing		16,702		16,809		15,766		65,257		62,150
General and administrative		14,834		14,302		12,808		58,470		52,826
Total stock-based compensation	\$	50,510	\$	50,217	\$	46,878	\$	197,411	\$	187,140

(1) Global functions expense includes payroll, stock-based compensation and other employee-related costs for administrative functions, including finance, purchasing, order entry, human resources, legal, information technology and executive personnel, as well as third-party professional service fees. Infrastructure expense includes payroll, stock-based compensation and other employee-related costs for our network infrastructure functions, as well as facility rent expense, depreciation and amortization of facility and IT-related assets, software and software-related costs, business insurance and taxes. Our network infrastructure function is responsible for network planning, sourcing, architecture evaluation and platform security. Other expense includes acquisition-related costs, allowance for doubtful accounts, the license of a patent, legal settlements, transformation costs and the endowments of the Akamai Foundation.

AKAMAI TECHNOLOGIES, INC. OTHER SUPPLEMENTAL DATA

		Three	Months Ended	Year Ended					
(in thousands, except end of period statistics)	December 31, 2020		September 30, 2020		December 31, 2019		December 31, 2020		December 31, 2019
Depreciation and amortization:									
Network-related depreciation	\$ 48,824	\$	42,991	\$	34,186	\$	167,018	\$	125,588
Capitalized internal-use software development amortization	38,682		37,572		41,501		155,187		165,240
Other depreciation and amortization	20,662		20,081		21,703		80,955		76,827
Depreciation of property and equipment	 108,168		100,644		97,390		403,160		367,655
Capitalized stock-based compensation amortization ⁽¹⁾	7,737		7,078		7,747		29,631		30,613
Capitalized interest expense amortization ⁽¹⁾	909		831		953		3,549		3,825
Amortization of acquired intangible assets	10,894		10,340		9,710		42,049		38,581
Total depreciation and amortization	\$ 127,708	\$	118,893	\$	115,800	\$	478,389	\$	440,674
Capital expenditures, excluding stock-based compensation and interest expense ⁽²⁾⁽³⁾ :									
Purchases of property and equipment	\$ 138,140	\$	144,155	\$	122,560	\$	509,404	\$	406,854
Capitalized internal-use software development costs	56,634		55,885		50,497		217,120		202,691
Total capital expenditures, excluding stock- based compensation and interest expense	\$ 194,774	\$	200,040	\$	173,057	\$	726,524	\$	609,545
End of period statistics:									
Number of employees	8,368		8,155		7,724				

(1) Amortization of capitalized stock-based compensation and interest expense in this table excludes amortization of capitalized stock-based compensation and interest expense capitalized as part of the implementation of cloud-computing arrangements. However, the amounts are included in our total amortization of capitalized stock-based compensation and interest expense that is excluded from our non-GAAP measures (see reconciliations of GAAP to non-GAAP measures).
 (2) Capital expenditures presented in this table are reported on an accrual basis, which differs from the cash-basis presentation in the statements of cash flows. The primary difference between the two is the change in purchases of property and equipment and capitalization of internal-use software development costs accrued for, but not paid, at period end versus prior periods.
 (3) See Use of Non-GAAP Financial Measures below for a definition.

AKAMAI TECHNOLOGIES, INC. RECONCILIATION OF GAAP TO NON-GAAP INCOME FROM OPERATIONS AND NET INCOME

	Three Months Ended					Year Ended				
(in thousands)	D	ecember 31, 2020	1	September 30, 2020		December 31, 2019		December 31, 2020	Ι	December 31, 2019
Income from operations	\$	134,617	\$	181,158	\$	135,322	\$	658,534	\$	548,918
GAAP operating margin		16 %		23 %		18 %		21 %		19 %
Amortization of acquired intangible assets		10,894		10,340		9,710		42,049		38,581
Stock-based compensation		50,510		50,217		46,878		197,411		187,140
Amortization of capitalized stock-based compensation and capitalized interest expense		8,662		7,913		8,700		33,202		34,438
Restructuring charge		26,847		21		10,274		37,286		17,153
Acquisition-related costs		4,390		1,051		726		5,579		1,920
Legal settlements				_		10,000		275		10,000
Endowment of Akamai Foundation		20,000		_		_		20,000		_
Transformation costs						_				5,527
Operating adjustments	-	121,303		69,542		86,288		335,802		294,759
Non-GAAP income from operations	\$	255,920	\$	250,700	\$	221,610	\$	994,336	\$	843,677
Non-GAAP operating margin		30 %	_	32 %	_	29 %		31 %		29 %
Net income	\$	113,370	\$	158,623	\$	119,100	\$	557,054	\$	478,035
Operating adjustments (from above)		121,303		69,542		86,288		335,802		294,759
Amortization of debt discount and issuance costs		15,766		15,747		15,096		62,823		45,857
(Gain) loss on investments		(7,228)				500		(7,228)		60
Loss (income) from equity method investment		11,432		559		(292)		13,106		1,096
Income tax-effect of above non-GAAP adjustments and certain discrete tax items		(34,799)		(28,689)		(19,099)		(103,280)		(80,488)
Non-GAAP net income	\$	219,844	\$	215,782	\$	201,593	\$	858,277	\$	739,319
			-				-		_	

AKAMAI TECHNOLOGIES, INC. RECONCILIATION OF GAAP TO NON-GAAP NET INCOME PER DILUTED SHARE

		Three Months Endec	Year Ended			
(in thousands, except per share data)	December 31, 2020	September 30, 2020	December 31, 2019	December 31, 2020	December 31, 2019	
GAAP net income per diluted share	\$ 0.68	\$ 0.95	\$ 0.73	\$ 3.37	\$ 2.90	
Adjustments to net income:						
Amortization of acquired intangible assets	0.07	0.06	0.06	0.25	0.23	
Stock-based compensation	0.30	0.30	0.29	1.19	1.14	
Amortization of capitalized stock-based compensation and capitalized interest expense	0.05	0.05	0.05	0.20	0.21	
Restructuring charge	0.16	_	0.06	0.23	0.10	
Acquisition-related costs	0.03	0.01	_	0.03	0.01	
Legal settlements	—	_	0.06	_	0.06	
Endowment of Akamai Foundation	0.12	_	_	0.12	_	
Transformation costs	_		_	_	0.03	
Amortization of debt discount and issuance costs	0.10	0.09	0.09	0.38	0.28	
(Gain) loss on investments	(0.04)	_	_	(0.04)	_	
Loss (income) from equity method investment	0.07	_	_	0.08	0.01	
Income tax effect of above non-GAAP adjustments and certain discrete tax items	(0.21)	(0.17)	(0.12)	(0.63)	(0.49)	
Adjustment for shares ⁽¹⁾	—	0.02	_	0.04	_	
Non-GAAP net income per diluted share	\$ 1.33	\$ 1.31	\$ 1.23	\$ 5.22	\$ 4.49	
Shares used in diluted per share calculations	165,879	166,519	163,930	165,213	164,573	
Impact of benefit from note hedge transactions ⁽¹⁾	(1,105)	(1,732)		(873)	_	
Shares used in non-GAAP diluted per share calculations ⁽¹⁾	164,774	164,787	163,930	164,340	164,573	

(1) Shares used in non-GAAP diluted per share calculations have been adjusted for the three-months and year ended December 31, 2020, for the benefit of Akamai's note hedge transactions. During the last three quarters of 2020, Akamai's average stock price was in excess of \$95.10, which is the initial conversion price of Akamai's convertible senior notes due in 2025. See Use of Non-GAAP Financial Measures below for further definition.

AKAMAI TECHNOLOGIES, INC. RECONCILIATION OF GAAP NET INCOME TO ADJUSTED EBITDA

	Three Months Ended					Year Ended					
(in thousands)		December 31, 2020		September 30, 2020		December 31, 2019		December 31, 2020		December 31, 2019	
Net income	\$	113,370	\$	158,623	\$	119,100	\$	557,054	\$	478,035	
Interest income		(6,270)		(6,307)		(11,402)		(29,122)		(34,355)	
Provision for income taxes		4,158		8,801		10,632		45,922		53,350	
Depreciation and amortization		108,168		100,644		97,390		403,160		367,655	
Amortization of capitalized stock-based compensation and capitalized interest expense		8,662		7,913		8,700		33,202		34,438	
Amortization of acquired intangible assets		10,894		10,340		9,710		42,049		38,581	
Stock-based compensation		50,510		50,217		46,878		197,411		187,140	
Restructuring charge		26,847		21		10,274		37,286		17,153	
Acquisition-related costs		4,390		1,051		726		5,579		1,920	
Legal settlements		—		—		10,000		275		10,000	
Endowment of Akamai Foundation		20,000				—		20,000			
Transformation costs		—		—		_		—		5,527	
Interest expense		17,342		17,324		16,675		69,120		49,364	
(Gain) loss on investments		(7,228)				500		(7,228)		60	
Loss (income) from equity method investment		11,432		559		(292)		13,106		1,096	
Other expense, net		1,813		2,158		109		9,682		1,368	
Adjusted EBITDA	\$	364,088	\$	351,344	\$	319,000	\$	1,397,496	\$	1,211,332	
Adjusted EBITDA margin		43 %		44 %		41 %		44 %		42 %	

Use of Non-GAAP Financial Measures

In addition to providing financial measurements based on generally accepted accounting principles in the United States of America (GAAP), Akamai provides additional financial metrics that are not prepared in accordance with GAAP (non-GAAP). Management uses non-GAAP financial measures, in addition to GAAP financial measures, to understand and compare operating results across accounting periods, for financial and operational decision making, for planning and forecasting purposes, to measure executive compensation and to evaluate Akamai's financial performance. These non-GAAP financial measures are non-GAAP income from operations, non-GAAP operating margin, non-GAAP net income, non-GAAP net income per share, Adjusted EBITDA, Adjusted EBITDA margin, capital expenditures and impact of foreign currency exchange rates, as discussed below.

Management believes that these non-GAAP financial measures reflect Akamai's ongoing business in a manner that allows for meaningful comparisons and analysis of trends in the business, as they facilitate comparing financial results across accounting periods and to those of peer companies. Management also believes that these non-GAAP financial measures enable investors to evaluate Akamai's operating results and future prospects in the same manner as management. These non-GAAP financial measures may exclude expenses and gains that may be unusual in nature, infrequent or not reflective of Akamai's ongoing operating results.

The non-GAAP financial measures do not replace the presentation of Akamai's GAAP financial results and should only be used as a supplement to, not as a substitute for, Akamai's financial results presented in accordance with GAAP. Akamai has provided a reconciliation of each non-GAAP financial measure used in its financial reporting and investor presentations to the most directly comparable GAAP financial measure. This reconciliation captioned "Reconciliation of GAAP to Non-GAAP Financial Measures" can be found on the Investor Relations section of Akamai's website.

The non-GAAP adjustments, and Akamai's basis for excluding them from non-GAAP financial measures, are outlined below:

- Amortization of acquired intangible assets Akamai has incurred amortization of intangible assets, included in its GAAP financial statements, related to various acquisitions Akamai has made. The amount of an acquisition's purchase price allocated to intangible assets and term of its related amortization can vary significantly and are unique to each acquisition; therefore, Akamai excludes amortization of acquired intangible assets from its non-GAAP financial measures to provide investors with a consistent basis for comparing pre- and post-acquisition operating results.
- Stock-based compensation and amortization of capitalized stock-based compensation Although stock-based compensation is an important aspect of the compensation paid to Akamai's employees, the grant date fair value varies based on the stock price at the time of grant, varying valuation methodologies, subjective assumptions and the variety of award types. This makes the comparison of Akamai's current financial results to previous and future periods difficult to interpret; therefore, Akamai believes it is useful to exclude stock-based compensation and amortization of capitalized stock-based compensation from its non-GAAP financial measures in order to highlight the performance of Akamai's core business and to be consistent with the way many investors evaluate its performance and compare its operating results to peer companies.
- Acquisition-related costs Acquisition-related costs include transaction fees, advisory fees, due diligence costs and other direct costs associated with
 strategic activities. In addition, subsequent adjustments to Akamai's initial estimated amounts of contingent consideration and indemnification
 associated with specific acquisitions are included within acquisition-related costs. These amounts are impacted by the timing and size of the
 acquisitions. Akamai excludes acquisition-related costs from its non-GAAP financial measures to provide a useful comparison of Akamai's operating
 results to prior periods and to its peer companies because such amounts vary significantly based on the magnitude of the acquisition transactions and
 do not reflect Akamai's core operations.
- **Restructuring charges** Akamai has incurred restructuring charges that are included in its GAAP financial statements, primarily related to workforce reductions and estimated costs of existing facility lease commitments. Akamai excludes these items from its non-GAAP financial measures when evaluating its continuing business performance as such items vary significantly based on the magnitude of the restructuring action and do not reflect expected future operating expenses. In addition, these charges do not necessarily provide meaningful insight into the fundamentals of current or past operations of its business.
- Amortization of debt discount and issuance costs and amortization of capitalized interest expense In August 2019, Akamai issued \$1,150 million of convertible senior notes due 2027 with a coupon interest rate of 0.375%. In May 2018, Akamai issued \$1,150 million of convertible senior notes due 2025 with a coupon interest rate of 0.125%. In February

2014, Akamai issued \$690 million of convertible senior notes due 2019 with a coupon interest rate of 0%. The imputed interest rates of these convertible senior notes were 3.10%, 4.26% and 3.20%, respectively. This is a result of the debt discounts recorded for the conversion features that are required to be separately accounted for as equity under GAAP, thereby reducing the carrying value of the convertible debt instruments. The debt discounts are amortized as interest expense together with the issuance costs of the debt. The interest expense excluded from Akamai's non-GAAP results is comprised of these non-cash components and is excluded from management's assessment of the company's operating performance because management believes the non-cash expense is not representative of ongoing operating performance.

- Gains and losses on investments Akamai has recorded gains and losses from the disposition, changes to fair value and impairment of certain investments. Akamai believes excluding these amounts from its non-GAAP financial measures is useful to investors as the types of events giving rise to them are not representative of Akamai's core business operations and ongoing operating performance.
- Legal settlements Akamai has incurred losses related to the settlement of legal matters. Akamai believes excluding these amounts from its non-GAAP financial measures is useful to investors as the types of events giving rise to them are not representative of Akamai's core business operations.
- Endowment of Akamai Foundation Akamai has incurred expenses to endow the Akamai Foundation, a private corporate foundation dedicated to encouraging the next generation of technology innovators by supporting math and science education. Akamai's first endowment was in 2018 to enable a permanent endowment for the Akamai Foundation to allow it to expand its reach. In the fourth quarter of 2020 Akamai supplemented the endowment to enable specific initiatives to increase diversity in the technology industry. Akamai believes excluding these amounts from non-GAAP financial measures is useful to investors as these infrequent and nearly one-time expenses are not representative of its core business operations.
- **Transformation costs** Akamai has incurred professional services fees associated with internal changes that are designed to improve its operating margins and that are part of a discrete planned transformation program intended to significantly change the manner in which business in conducted. Akamai believes excluding these amounts from its non-GAAP financial measures is useful to investors as the types of events and activities giving rise to them occur infrequently and are not representative of Akamai's core business operations and ongoing operating performance.
- Income and losses from equity method investment Akamai records income or losses on its share of earnings and losses from its equity method investment. Akamai excludes such income and losses because it does not direct control over the operations of the investment and the related income and losses are not representative of its core business operations.
- Income tax effect of non-GAAP adjustments and certain discrete tax items The non-GAAP adjustments described above are reported on a pretax basis. The income tax effect of non-GAAP adjustments is the difference between GAAP and non-GAAP income tax expense. Non-GAAP income tax expense is computed on non-GAAP pre-tax income (GAAP pre-tax income adjusted for non-GAAP adjustments) and excludes certain discrete tax items (such as recording or releasing of valuation allowances), if any. Akamai believes that applying the non-GAAP adjustments and their related income tax effect allows Akamai to highlight income attributable to its core operations.

Akamai's definitions of its non-GAAP financial measures are outlined below:

Non-GAAP income from operations – GAAP income from operations adjusted for the following items: amortization of acquired intangible assets; stockbased compensation; amortization of capitalized stock-based compensation; amortization of capitalized interest expense; acquisition-related costs; restructuring charges; gains and losses on legal settlements; costs incurred related to endowments to the Akamai Foundation; transformation costs; and other non-recurring or unusual items that may arise from time to time.

Non-GAAP operating margin – Non-GAAP income from operations stated as a percentage of revenue.

Non-GAAP net income – GAAP net income adjusted for the following tax-affected items: amortization of acquired intangible assets; stock-based compensation; amortization of capitalized stock-based compensation; acquisition-related costs; restructuring charges; gains and losses on legal settlements; costs incurred related to endowments to the Akamai Foundation; transformation costs; amortization of debt discount and issuance costs; amortization of capitalized interest expense; certain gains and losses on investments; income and losses from equity method investment; and other non-recurring or unusual items that may arise from time to time.

Non-GAAP net income per share – Non-GAAP net income divided by weighted average diluted common shares outstanding. Diluted weighted average shares outstanding are adjusted in non-GAAP per share calculations for the shares that would be delivered to Akamai pursuant to the note hedge transactions entered into in connection with the issuances of \$1,150 million of convertible senior notes due 2027 and 2025, respectively. Under GAAP, shares delivered under hedge transactions are not considered offsetting shares in the fully-diluted share calculation until they are delivered. However, the company would receive a benefit from the note hedge transactions and would not allow the dilution to occur, so management believes that adjusting for this benefit provides a meaningful view of operating performance. With respect to the convertible senior notes due in each of 2027 and 2025, unless Akamai's weighted average stock price is greater than \$116.18 and \$95.10, respectively, the initial conversion price, there will be no difference between GAAP and non-GAAP diluted weighted average common shares outstanding.

Adjusted EBITDA – GAAP net income excluding the following items: interest income; income taxes; depreciation and amortization of tangible and intangible assets; stock-based compensation; amortization of capitalized stock-based compensation; acquisition-related costs; restructuring charges; gains and losses on legal settlements; costs incurred related to endowments to the Akamai Foundation; transformation costs; foreign exchange gains and losses; interest expense; amortization of capitalized interest expense; certain gains and losses on investments; income and losses on equity method investment; and other non-recurring or unusual items that may arise from time to time.

Adjusted EBITDA margin - Adjusted EBITDA stated as a percentage of revenue.

Capital expenditures, or capex, excluding stock-based compensation and interest expense – Purchases of property and equipment and capitalization of internal-use software development costs presented on an accrual basis, which differs from the cash-basis presentation included in the statements of cash flows. The primary difference between the two is the change in purchases of property and equipment and capitalization of internal-use software development costs accrued for, but not paid, at period end versus prior periods.

Impact of Foreign Currency Exchange Rate – Revenue and earnings from international operations have historically been an important contributor to Akamai's financial results. Consequently, Akamai's financial results have been impacted, and management expects they will continue to be impacted, by fluctuations in foreign currency exchange rates. For example, when the local currencies of our foreign subsidiaries weaken, our consolidated results stated in U.S. dollars are negatively impacted.

Because exchange rates are a meaningful factor in understanding period-to-period comparisons, management believes the presentation of the impact of foreign currency exchange rates on revenue and earnings enhances the understanding of our financial results and evaluation of performance in comparison to prior periods. The dollar impact of changes in foreign currency exchange rates presented is calculated by translating current period results using monthly average foreign currency exchange rates from the comparative period and comparing them to the reported amount. The percentage change at constant currency presented is calculated by comparing the prior period amounts as reported and the current period amounts translated using the same monthly average foreign currency exchange rates from the comparative period.

Akamai Statement Under the Private Securities Litigation Reform Act

This release and/or our quarterly earnings conference call scheduled for later today contain information about future expectations, plans and prospects of Akamai's management that constitute forward-looking statements for purposes of the safe harbor provisions under The Private Securities Litigation Reform Act of 1995, including statements about expected future financial performance. Actual results may differ materially from those indicated by these forward-looking statements as a result of various important factors including, but not limited to, inability to continue to generate cash at the same level as prior years; failure to realize the expected benefits from our announced reorganization; failure of our investments in innovation to generate solutions that are accepted in the market; inability to increase our revenue at the same rate as in the past and keep our expenses from increasing at a greater rate than our revenues; impact of the COVID-19 pandemic; delay in developing or failure to develop new service offerings or functionalities, and if developed, lack of market acceptance of such service offerings and functionalities or failure of such solutions to operate as expected, and other factors that are discussed in the Company's Annual Report on Form 10-K, quarterly reports on Form 10-Q, and other documents periodically filed with the SEC.

In addition, the statements in this press release and on such call represent Akamai's expectations and beliefs as of the date of this press release. Akamai anticipates that subsequent events and developments may cause these expectations and beliefs to change. However, while Akamai may elect to update these forward-looking statements at some point in the future, it specifically disclaims any obligation to do so. These forward-looking statements should not be relied upon as representing Akamai's expectations or beliefs as of any date subsequent to the date of this press release.